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Adopted on **FEB 1 9 1974**

BE IT RESOLVED, by the Council of The City of San Diego as follows:

That this Council does hereby endorse the concept of formation of a Joint City-County Task Force on Consolidation of Services and Facilities.

BE IT FURTHER RESOLVED, that two members of the City Council are hereby authorized to work with members of the Board of Supervisors to formulate plans for the proposed Task Force.

APPROVED: JOHN W. WITT, City Attorney

John W. Wood, Deputy

rp/1-31-74

CC-1265-B (REV. 1-72)

CITY of SAN DIEGO MEMORANDUM

FILE NO.:

PATE: February 4, 1974

The Honorable Mayor and City Council

FROM : Councilman Jim Bates

subject: City-County Task Force for Service Consolidation

In recent years a frequent topic of discussion among City and County government officials of San Diego has been the possibility of consolidation of some services and facilities in the interest of greater efficiency and savings to the taxpayer.

Unfortunately, these discussions apparently have never gone beyond the shop-talk stage. To the best of my knowledge, no formal, comprehensive study has been undertaken in recent years.

Our consolidation of the animal regulation functions of the City and County has worked well, with savings and greater efficiency enabling the level of service to be nearly doubled at far less cost than if the two agencies maintained separate operations.

We should now look toward other areas of consolidation. Accordingly, I strongly suggest the formation of a joint City-Contrask Force to study consolidation of services and facility tax savings.

In addition to the tax savings, estimated in the million, of dollars, the apparent confusion of citizens in attempting to deal with the numerous governmental jurisdictions of local government might be lessened.

Membership could consist of two County Supervisors, two City Councilmen, the City Manager, the County Chief Administrative Officer, one representative of the San Diego Chamber of Courter. one representative of the San Diego Taxpayers' Association and two County residents who have business management background...

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City and County department heads also would participate when their input is needed. Co-Chairmen would be one Supervisor and one Councilman, who would report back to their colleagues with recommendations for action, hopefully prior to the final budget considerations this year.

It seems to me that the proposed Task Force should first propose action in one specific area, and this could serve as a test program to help provide data for a larger, overall study. This data would dove-tail with the larger, more ambitious efforts of the Local Government Restructuring Study Committee.

The adoption of similar budgeting accounting procedures could be the first step as this would identify all departmental programs and sub-programs which might be duplications.

Other acitivities which could be reviewed include the following, per our Legislative Analyst's report of January 28th:

"As per your request, the following is submitted as suggested service activities which could be reviewed for purposes of consolidation or joint agreements between San Diego, other cities and the County:

The adoption of similar budgeting accounting procedures.

This recommendation should be considered the key ingredient for consolidated efforts as it will identify all departmental programs and sub-programs which might be duplicative or economically suitable for contracting by other governmental entities. Such a joint budgeting and accounting system also will encourage greater use of technical innovations, consultant services, and will create better inhouse cost analyses, accounting and control.

- 1. Airport Operations
- 2. Lifequard Services
- 3. Central Stores
- 4. Communications Emergency Communication Networks are presently being formed.
- 5. Data Processing
- 6. Employee Services Insurance Programs
- 7. Environmental Quality
- 8. Equipment Division Equipment Usages and Maintenance
- 9. Housing For the Poor and Elderly
- Library Services -- Sierra System is a County-wide service.

- 11. Community Projects Continuation of Successful Model Cities Programs
- 12. Cemetery Services and Facilities
- 13. Recreation and Parks Local and Regional
- 14. Personnel Labor Unions are Currently Uniting
- 15. Planning CPO presently serves as a Joint Planning Organization
- 16. Print Shop Services
- 17. Consultant Services
- 18. Sanitation Facilities Landfill Sites to be used Jointly
- 19. Purchasing
- 20. Public Facilities Stadium, Museums, Community Concourse, Zoo
- 21. Public Works (i.e., Street Maintenance, Construction)

If other cities in the County express an interest in participating in the proposed study, the program could easily be amended to provide for such participation.

I feel very strongly that we should act at an early date. Accordingly, I have docketed for our meeting of February 7, 1974, a resolution expressing support for the concept and authorizing two members of the Council to discuss formation of the Task Force with representatives of the Board of Supervisors.

JIM BATES

JB/k

cc: County Board of Supervisors
City Attorney
City Manager
San Diego Chamber of Commerce
San Diego Taxpayers' Association

Passed	and adopted by the Counci	FEB 1 9 1974						
by the fo	ollowing vote:							
	Councilmen Gil Johnson Maureen F. O'Connor Lee Hubbard Leon L. Williams Floyd L. Morrow Bob Martinet Jim Ellis Jim Bates Mayor Pete Wilson	Yeas	Nays	Excused	Absent			
	AUTHENTICATED BY:			DETE WILSO	ıkı			
			PETE WILSON Mayor of The City of San Diego, California.					
(Seal)				EDWARD NIELS	<i>.</i>			
			_		Diego, California			
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