

RESOLUTION NUMBER R- 284491

ADOPTED ON AUG 08 1994

WHEREAS, Mayor Golding discussed the concept of a link from San Diego Bay to Mission Bay (the "Bay-to-Bay") in her State of the City Address on January 13, 1994;

WHEREAS, the Naval Training Center Reuse Committee found on January 14, 1994, that the Bay-to-Bay link is critical to the successful reuse of the Naval Training Center and surrounding areas; and

WHEREAS, the Centre City Development Corporation Board of Directors found on July 15, 1994, that the incorporation of a Bay-to-Bay link into the redevelopment of the Sports Arena site on Midway Drive would generate additional revenues and may be beneficial to the City, and therefore recommended that the Bay-to-Bay link be studied; and

WHEREAS, the Planning Commission on July 7, 1994, unanimously supported the Bay-to-Bay concept and the need for further planning to be done; and

WHEREAS, timely public input on the Bay-to-Bay concept is needed to provide a framework for the ongoing planning for the reuse of the Naval Training Center; and

WHEREAS, Adele Naude Santos, Dean of the School of Architecture of the University of California at San Diego ("UCSD"), is uniquely qualified to organize and oversee public workshops on the Bay-to-Bay link due to her ability to engage a

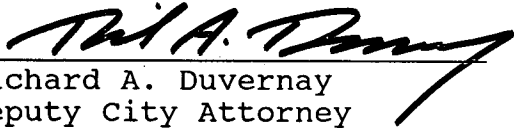
multi-disciplinary team of technical experts, use of student research time, and use of the school's resources; NOW, THEREFORE,

BE IT RESOLVED, by the Council of The City of San Diego, that the Council hereby waives Council Policy 300-7 with respect to the solicitation of proposals for professional services.

BE IT FURTHER RESOLVED, that the Council hereby authorizes the City Manager to enter into an agreement with Adele Naude Santos of the UCSD School of Architecture to study the Bay-to-Bay link for an amount not to exceed \$50,000 in accordance with the attached letter of agreement.

APPROVED: JOHN W. WITT, City Attorney

By

  
Richard A. Duvernay  
Deputy City Attorney

RAD:lc  
07/25/94  
Or.Dept:Mgr.  
Aud.Cert:9500136  
R-95-164  
Form=r-t

**SCHOOL OF ARCHITECTURE**

20 June 1994

Jack McGrory  
City Manager  
City of San Diego  
1700 Third Avenue  
San Diego, CA 29101

Dear Jack,

Thank you for the gift of \$50,000 to pursue my research in San Diego; I propose to use it to explore some of the Mayor's ideas for a Bay to Bay link.

The Bay to Bay link has become a powerful metaphor for Mayor Golding's vision for San Diego: a city in which public and private, business and recreation, cultural and residential life, are joined together in a meaningful way. The physical connection she suggests is bold and exciting, and like many ideas of grand scale, can be strengthened and refined with a studied evaluation. Engaging a variety of perspectives through a charrette process would provide a good start in testing ideas for a Bay to Bay link and the possibilities it holds for the City, and I am enthusiastic about exploring this. Please consider this letter as my proposal for doing so.

I propose that the School of Architecture at the University of California, San Diego (UCSD) conduct three charrettes that will engage multi-disciplinary teams of experts to visualize and evaluate options for a Bay to Bay link for the City of San Diego. The charrettes will culminate in a publication that summarizes the ideas raised through this process. As I understand it, the school would be one partner in this project, and I propose that we coordinate with Mike Stepner from your office, Karen Scarborough from Mayor Golding's office, and Emie Freeman, Planning Director, to get the most out of the effort. The school's role will be to organize and oversee the charrettes, and assist with the publication of the ideas generated in those charrettes.

While these charrettes will be similar to those we conducted for Centre City East, there are some key differences that I feel are important to clarify from the outset. The total budget for this project represents approximately a third that of the Centre City East charrettes, and the talent pool from which we can draw expertise is quite different. This is partly due to the budget, and partly due to the desire to invite people to participate for reasons other than design talent. While we no longer have the benefit of free student labor from UCSD that was available last fall, we will make an effort to involve some students from the New School of Architecture.

Participants

The local talent that we rounded up for the Centre City East charrettes provided excellent graphic capabilities and a much needed continuity of ideas; I intend to invite these people to participate in the Bay to Bay charrettes as consultants. In addition, I propose that each charrette have volunteer participants that include one or two City representatives, such as Max Schmidt, Mike Stepner, Emie Freeman, or Karen Scarborough, as well as some representation from AIA's Urban Design Committee, and the Mayor's Design Advisory Board. Community interests will also be represented. We will consult with you about the selection of volunteers.

Schedule

We propose that the charrettes be completed early fall in order to provide a framework for the Naval Training Center effort. The bulk of the work would occur during the late summer and early fall, with the exact dates of the three charrettes subject to negotiation when everyone's schedule can be determined. A two week interval between each event is suggested to provide a break to reflect and to document ideas while they are still fresh.

Partnership

It is my understanding the organization of these charrettes will be shared. I propose that the City be in charge of the logistics of the charrettes---securing and preparing a venue, providing for refreshments, supplies, etc., and

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the school in charge of the program, defining the content of the charrettes, inviting and coordinating participants, organizing teams, and determining parameters for what should be produced at the charrettes, etc. This arrangement makes the best use of the school's strengths, while permitting the City to conserve resources by coordinating the logistical end of things in house. Clearly, this division of labor will require close coordination.

#### Charrettes

The charrettes are envisioned as a progressive investigation, each building upon the work of the previous one(s). I propose the first workshop examine the Bay to Bay link as understood as part of a regional open space system. The next two charrettes would examine the North Bay area and develop schemes and guidelines for revitalization as well as design concepts for the actual link. These charrettes would take into account and hopefully have an influence on current efforts surrounding the Naval Training Center, the existing Sports Arena and its future, a possible expansion of the airport and the possible closing of the Marine Corps Recruitment Depot.

With this in mind, I propose that the school:

- In consultation with the Mike Stepner, Emie Freeman and Karen Scarborough, refine the overall intellectual framework for the charrette series, and subsequently, a specific purpose for each of the charrettes.
- In consultation with the City, identify and invite local participants to participate in the charrettes, providing an appropriate balance of professional expertise, knowledge and political representation (keeping in mind that the size of these events must be manageable.)
- Coordinate the interaction with participants.
- Assist with (though not directing) the publicity effort for these events by providing information as requested in a thorough and timely fashion.
- Participate in each of the charrettes as the facilitator overseeing the process and production of materials to meet the goals of each event.
- Edit a draft of the ideas that is produced by each charrette team. This is distinct from producing an actual publication, which I assume that the City will do.

In addition to the consultation described above, I ask that Mike Stepner from your office and Emie Freeman, Planning Director, assist us in the following ways:

- Prepare background information sufficient for the charrette participants to make substantive and realistic suggestions. Materials include maps, current plans and guidelines related to the area, a brief description of what the City believes are the key issues. This material would have to be available prior to the actual charrette events.
- Prepare and run a briefing session at the beginning of each charrette so that participants can become immersed in the issues quickly.
- Mike has suggested the events be held at the Naval Training Session, which is acceptable to me. Seeing as though the events would be off-campus, I would ask that Mike be responsible for the related logistical arrangements, such as providing parking permits as necessary, setting up the space for working, and making arrangements for meals. My staff would of course be available to assist him.

#### Costs

The gift would mostly be devoted to labor: my own, my staff and an allowance for remunerating local consultants who will participate and help me lead these charrettes. Other costs related to the charrettes include the costs of mileage between the university and the City of San Diego, and miscellaneous materials needed prior to and during the actual charrette. The university charges an overhead in the amount of 4% to cover the costs of processing the gift.

I am excited about this project and am looking forward to speaking with you further about this proposal.

Sincerely,



Adele Naude Santos  
Dean

R- 284491

**The City of San Diego  
CERTIFICATE OF CITY AUDITOR AND COMPTROLLER**

**CERTIFICATE OF UNALLOTTED BALANCE**      AC      9500136

ORIGINATING DEPT. NO.:      601

I HEREBY CERTIFY that the money required for the allotment of funds for the purpose set forth in the foregoing resolution is available in the Treasury, or is anticipated to come into the Treasury, and is otherwise unallotted.

Amount \$ \_\_\_\_\_ Fund \_\_\_\_\_

Purpose \_\_\_\_\_

Date \_\_\_\_\_ By: \_\_\_\_\_

AUDITOR AND COMPTROLLER'S DEPARTMENT

ACCOUNTING DATA

ACCTG. LINE	CY PY	FUND	DEPT	ORG.	ACCOUNT	JOB ORDER	OPERATION ACCOUNT	BENF/ EQUIP	FACILITY	AMOUNT
TOTAL AMOUNT										

FUND OVERRIDE

**CERTIFICATION OF UNENCUMBERED BALANCE**

I HEREBY CERTIFY that the indebtedness and obligation to be incurred by the contract or agreement authorized by the hereto attached resolution, can be incurred without the violation of any of the provisions of the Charter of the City of San Diego; and I do hereby further certify, in conformity with the requirements of the Charter of the City of San Diego, that sufficient moneys have been appropriated for the purpose of said contract, that sufficient moneys to meet the obligations of said contract are actually in the Treasury, or are anticipated to come into the Treasury, to the credit of the appropriation from which the same are to be drawn, and that the said money now actually in the Treasury, together with the moneys anticipated to come into the Treasury, to the credit of said appropriation, are otherwise unencumbered.

Not to Exceed \$ \_\_\_\_\_ \*50,000.00

Vendor UCSD School of Architecture & Dean Adle Naude Santos

Purpose To authorize the expenditure of funds for a study on the Bay to Bay Link.

Date July 25, 1994 By: \_\_\_\_\_

AUDITOR AND COMPTROLLER'S DEPARTMENT

ACCOUNTING DATA

ACCTG. LINE	CY PY	FUND	DEPT	ORG.	ACCOUNT	JOB ORDER	OPERATION ACCOUNT	BENF/ EQUIP	FACILITY	AMOUNT
01	0	100	601	165	4151	601651				\$50,000.00
TOTAL AMOUNT										\$50,000.00

FUND OVERRIDE

AC-361 (REV 2-92)

\* Contingent upon the approval of FY95 Appropriation Ordinance.

AC      9500136

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AUG 08 1994