# RESOLUTION NUMBER R- 286733 ADOPTED ON DEC 04 1995

BE IT RESOLVED, by the Council of The City of San Diego, that it is hereby certified that the information contained in the Environmental Impact Report No. 89-1416, on file in the office of the City Clerk, has been completed in compliance with the California Environmental Quality Act of 1970, as amended, and the State guidelines thereto (California Code of Regulations section 15000 et seq.), that the report reflects the independent judgment of The City of San Diego as Lead Agency and that the information contained in said report, together with any comments received during the public review process, has been reviewed and considered by this Council in connection with the approval of expansion and improvement of Children's Hospital and Health Center, San Diego Medical Center and Sharp Healthcare/Sharp Memorial Hospital.

BE IT FURTHER RESOLVED, that pursuant to California Public Resources Code section 21081 and California Code of Regulations section 15091, the City Council hereby adopts the findings made with respect to the project, a copy of which is on file in the office of the City Clerk and incorporated herein by reference.

BE IT FURTHER RESOLVED, that pursuant to California Code of Regulations section 15093, the City Council hereby adopts the Statement of Overriding Considerations, a copy of which is attached hereto and incorporated herein by reference, with respect to the project.

BE IT FURTHER RESOLVED, that pursuant to California Public Resources Code section 21081.6, the City Council hereby adopts the Mitigation Monitoring and Reporting Program, or alterations to implement the changes to the project as required by this body in order to mitigate or avoid significant effects on the environment, a copy of which is attached hereto and incorporated herein by reference.

APPROVED: JOHN W. WITT, City Attorney

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Harold O. Valderhaug

Chief Deputy City Attorney

HOV:ps 11/13/95

Or.Dept:Dev.Svcs.

Case:89-1416

R-96-579

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# STATEMENT OF OVERRIDING CONSIDERATIONS FOR THE PROPOSED CHILDREN'S HOSPITAL AND HEALTH CENTER, SAN DIEGO MEDICAL CENTER ASSOCIATES, AND SHARP HEALTHCARE/SHARP MEMORIAL HOSPITAL LONG RANGE PLAN FOR EXPANSION AND IMPROVEMENT

The City Council, having reviewed and considered the information contained in the Final EIR, and having reviewed and considered the public record, finds that the following factors support approval of the project despite any significant impact identified in the Final EIR and makes the following statement of overriding considerations:

### I. Basic Objectives:

The No Project alternative cannot satisfy the demand for expanded medical facilities provided by the three medical entities. The proposed Children's Hospital and Health Center, San Diego Medical Center Associates, and Sharp HealthCare/Sharp Memorial Hospital Long Range Plan for Expansion and Improvement is necessary in order to accomplish the following objectives:

- Provision of sufficient medical facilities to meet the existing and anticipated future demand for medical services provided by the three medical entities at the medical campus.
- Provision of new medical facilities, while maintaining an efficient use of shared resources and expertise that are associated with a centralized health care campus.

#### II. Additional Studies:

The approval of the LRPEI would again allow CHHC and SHC/SMH to submit specific facility development proposals to the City of San Diego. However, these development proposals would then be subject to project-specific environmental review, following standard CUP procedures, as well as a review of the proposal's consistency with the LRPEI. Future development proposals would require either individual CUPs or specific phased CUPS, and could require specific amendments to the LRPEI.

Potentially significant visual impacts associated with the project would be unmitigated at this time. The LRPEI consists of a long range development plan for the medical campus, and provides only approximate square footages for the proposed facilities. The specific design features of future facilities, including building heights, massing, and locations are not known at this time. Therefore, it is not possible to identify the specific visual and aesthetic



impacts of future development under the LRPEI at this time. The LRPEI does, however, contain detailed design guidelines that would be applied to future development at the medical campus. Implementation of these policies should reduce potentially significant visual impacts.

Prior to the start of Stage II and again at Stage III, each medical entity would be required to provide a massing study for its property (existing plus proposed Stage II development prior to Stage II, and existing plus proposed Stage III development prior to Stage III). Future development proposals for all specific project by CHHC and SHC/SMH, for all three stages of development, will require CUPs, as stated above. Future development proposals by SDMCA will require building permit applications. At that time, the specific project would be subject to and would be analyzed for consistency with the guidelines established in the LRPEI, prior to review and approval by City Council.

# MITIGATION, MONITORING, AND REPORTING PROGRAM

for the proposed

# CHILDREN'S HOSPITAL AND HEALTH CENTER SAN DIEGO MEDICAL CENTER ASSOCIATES and SHARP HEALTHCARE/SHARP MEMORIAL HOSPITAL

(DEP No. 89-1416)

March 16, 1995

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# MITIGATION MONITORING AND REPORTING PROGRAM

The following Mitigation Monitoring and Reporting Program is designed to ensure compliance with Public Resources Code Section 21081.6 during implementation of mitigation measures. This program identifies at a minimum: the department responsible for the monitoring, what is to be monitored, how the monitoring shall be accomplished, the monitoring and reporting schedule, and completion requirements. All mitigation measures contained in the EIR (DEP No. 891416) shall be made conditions of the LRPEI 89-1416, as may be further described below.

# Transportation and Circulation/Parking

### Stage I

With the implementation of proposed Stage I mitigation measures, all critical intersections would operate at LOS D or better during AM and PM peak hours. The following mitigation measures shall be assured to the satisfaction of the City Engineering prior to the issuance of building permits for any Stage I development:

### 1-1 Genesee Avenue/SR-163/Health Center Drive

- Restripe the SR-163 southbound off-ramp at Genesee Avenue to provide an exclusive right turn lane, a shared right turn/left turn lane, and an exclusive left-turn lane.
- Restripe Genesee Avenue under the SR-163 overpass to provide two lanes eastbound as well as two lanes westbound. Restripe and widen east of the bridge to provide three lanes eastbound to Health Center Drive
- Prohibit southbound to eastbound left turns from Health Center Drive to Starling Drive (Genesee Avenue) during the afternoon peak period.

# 1-2 Mesa College Drive/I-805

• Signalize the intersection of Mesa College Drive/I-805 Southbound on-ramp. Provide an exclusive eastbound right turn lane on Mesa College Drive at the I-805 southbound on-ramp, in addition to two eastbound through lanes. The center (through) lane should permit eastbound right turns by high occupancy vehicles from Mesa College Drive to I-805 southbound. The I-805 on-ramp should be modified to enable the delivery of two right turn lanes from Mesa College Drive. This improvement will require coordination with and the approval of Caltrans since it involves a freeway improvement.

# 1-3 Mesa College Drive/Health Center Drive

• Restripe the northbound approach on Health Center Drive at the intersection of Health Center Drive/Mesa College Drive to provide one left turn lane, one center shared left turn/right turn/through lane and one right turn lane.

### 1-4 Signalization

- Signalize the following unsignalized intersections:
  - Vista Hill Avenue/Meadowlark Drive
  - Starling Drive/Meadowlark Drive (Interconnect with Health Center Drive/Genesee Signal)

#### 1-5 TDM

• Implement Transportation Demand Management (TDM) programs to reduce peak hour traffic for the entire CHHC, SDMCA, SHC area. This program should continue as long as the hospital operates.

The TDM programs should include any or all of the following elements:

- Alternative work hour programs
  - Rideshare incentives
  - Transit/carpool assistance
  - Telecommuting programs
  - On-site postal and/or banking facilities
  - Parking management strategies

Since it is not possible to precisely quantify the potential effect of TDM programs in reducing trips, no TDM trip reduction was assumed in the traffic analysis. However, it is widely recognized that an aggressive TDM strategy can have a measurable impact on travel demand, particularly during peak periods.

Existing TDM strategies employed by the project are limited to the alternative, or staggered work hour programs inherent in hospital settings (where multiple shifts are required), the availability of ridesharing match lists (through Commuter Computer), and to some minimal on-site amenities and services (for instance; automatic paycheck deposits, an automatic teller machine, and postal services). Therefore, there exists tremendous opportunity for future trip reductions through TDM programs.

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With the implementation of proposed Stage I improvements, the significant impacts directly related to the proposed project would be mitigated.

### Stage II

The traffic report found that upon completion of recommended Stage I mitigation measures, an additional 200,000 SF of development could be accommodated prior to the implementation of the recommended Stage II improvements. Upon the issuance of building permits for the additional 200,000 SF of development, the following mitigation measures would be made a condition of any remaining conditional use permits in Stage II and shall be assured to the satisfaction of the City Engineer prior to the issuance of any building permits for further Stage II development:

#### 2-1 Genesee Avenue/SR-163/Health Center Drive/Cardinal Road

- Widen Cardinal Road northbound to provide one left turn lane, and one shared left turn/through lane, and one shared through lane/right turn lane.
- Widen Genesee Avenue on the south side to provide a wider area between the northbound SR 163 exit ramp and the traffic signal at the intersection of Genesee Avenue/Cardinal Road/SR 163 northbound ramps.
- Widen Starling Drive (Genesee Avenue) on the north side to provide a second westbound approach lane at the intersection of Health Center Drive.
- Widen Cardinal Road to provide three northbound lanes (one leftturn, one shared left-turn/through lane and one shared through/rightturn lane)
- <u>Prohibit southbound to eastbound left turns</u> from Health Center Drive to Starling Drive (Genesee Avenue) during the afternoon peak period.
- <u>Prohibit westbound to southbound left turns</u> from Genesee Avenue to Cardinal Road during peak periods.

# 2-2 Starling Drive/Meadowlark Drive

• Widen the intersection of Starling Drive and Meadowlark Drive to provide an additional eastbound left turn lane and an additional southbound lane. The southbound approach should be striped with one right turn lane and one through lane.

## 2-3 Mesa College Drive/Health Center Drive

- Widen Health Center Drive to provide a new four-lane street between Mesa College Drive and Frost Street. In order to facilitate through traffic movements on Health Center Drive, it would be preferable to improve the alignment of existing Health Center Drive between Mesa College Drive and Frost Street to the satisfaction of the City Engineer, widen to four lanes and modify the signal at the intersection of the street with Frost Street. As an alternative, if existing Health Center Drive cannot be widened to four lanes to the satisfaction of the City Engineer, it would be acceptable to abandon, to the extent feasible, existing Health Center Drive between Mesa College Drive and Frost Street, construct a four-lane street in a new alignment and signalize the intersection of the new street with Frost Street.
- Provide an Eastbound right turn lane on Mesa College Drive at the intersection with Health Center Drive, and two right turn lanes, an exclusive right turn lane, and a shared through/left turn lane on the northbound approach.

#### 2-4 Health Center Drive

• <u>Widen Health Center Drive</u> to provide four lanes between Frost Street and Genesee Avenue.

#### 2-5 Frost Street

• <u>Widen Frost Street</u> to provide four lanes between Health Center Drive and Berger Avenue.

#### 2-6 Vista Hill Avenue

• <u>Widen Vista Hill Avenue</u> to provide four lanes between Health Center Drive and Meadowlark Drive.

#### 2-7 Meadowlark Drive

• <u>Widen Meadowlark Drive</u> to provide four lanes between Vista Hill Avenue and Starling Drive.

# 2-8 Mesa College Drive/SR 163

Restripe Mesa College Drive to provide an additional (third) westbound through lane from the SR-163 northbound exit ramp terminal to the SR-163 southbound on ramp terminal. This improvement would be needed to ensure better than level of service D in 2010.

#### 2-9 TDM

• Expand Transportation Demand Management (TDM) programs to reduce peak hour traffic.

### 2-10 Genesee Avenue/Linda Vista Road (Off-site)

• <u>Widen Linda Vista Road northbound</u> to provide two (one additional) left turn lanes, two through lanes.

With the implementation of the proposed Stage II improvements, the significant impacts directly related to the proposed project would be mitigated. The intersection of Aero Drive/Kearny Villa Road has only been improved to LOS E, which is its current level-of-service. A reduced project or no project would reduce <u>all</u> impacts to a level below significance.

### Stage III

The following mitigation measures shall be assured to the satisfaction of the City Engineer prior to the issuance of building permits and completed prior to occupancy for Stage III development:

#### 3-1 Genesee Avenue/Health Center Drive

• <u>Prohibit southbound to eastbound left turns</u> from Health Center Drive to Starling Drive (Genesee Avenue) during both morning and afternoon peak periods.

## 3-2 Starling Drive

- Widen Starling Drive between Health Center Drive and Meadowlark Drive to provide four lanes.
- At the intersection of Starling Drive (Genesee Avenue)/Health Center Drive, provide adequate lane width on the westbound approach to allow right turning vehicles to travel outside of the queue.

# 3-3 Mesa College Drive

• <u>Widen Mesa College Drive between I-805 and SR-163</u> to provide three lanes in each direction.

#### 3-4 Genesee Avenue/SR-163

• Widen Genesee Avenue between the SR 163 northbound and southbound off ramps to provide three eastbound through lanes. On

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the westbound approach, widen Genesee Avenue to provide an additional lane, resulting in two through lanes and two right turn lanes.

With the implementation of the improvements identified above, significant impacts directly related to the proposed project would be mitigated.