

# MANAGER'S RESPONSE TO CIP PERFORMANCE AUDIT

CIPRAC

# OCA Recommendations

□ Total	24
□ Agree	16
□ Partially Agree	2
□ Disagree	6

Concerns related to these recommendations are related to additional costs required to implement them

# CIPRAC AND PRIORITIZATION (RECOMMENDATION 3)

- COUNCIL POLICY 800-14 FOR PRIORITIZING ALL CIP PROJECTS IMPLEMENTED MAY 2008
- GOALS FOR PRIORITIZATION SET
  - 75% OF TRANSPORTATION PROJECTS PRIORITIZED IN FY09
  - 100% OF TRANSPORTATION PROJECTS PRIORITIZED IN FY 10 + 25% OF OTHERS
  - 100% OF ALL PROJECTS PRIORITIZED IN FY11
- CAPITAL IMPROVEMENT PROGRAM REVIEW AND ADVISORY COMMITTEE (CIPRAC) ESTABLISHED TO REVIEW THE CIP BUDGET AND PRIORITIZATION FOR PROPOSED CIP PROJECTS

# CIP Budget Approval Process

## Policy Direction

City Council and Mayor

## Departments Submit Request

Council, community, and operation needs assessed

## Capital Improvement Program Review and Advisory Committee CIPRAC review

## Resource Allocation and Consideration

Mayor allocates resources, council review and conducts public hearing

## Planning Commission Certification

CIP conformance with general and community plans

City Council Adopts Budget

# POST BPR FACTS

- BPR IMPLEMENTATION INITIATED TO CONCENTRATE CIP IN E&CP IN FY08
- IMPLEMENTATION OF BPR AND CHANGES TO SAP REQUIRED MAJOR EFFORTS TO STREAMLINE THE CONSOLIDATION OF CIP MANAGEMENT IN E&CP
- IMPROVEMENTS IN THE PROCESS HAVE BEEN ONGOING
- 33 % INCREASE IN CONTRACTS AWARDED BETWEEN FY07 AND FY11
- 170% INCREASE IN CONSTRUCTION BIDS OPENED BETWEEN FY07 AND FY11

# CONTINUOUS IMPROVEMENT

- INTEGRATION OF DESIGN AND PROJECT MANAGEMENT GROUPS
- IMPLEMENTATION OF STANDARD OPERATIONAL PROCEDURES
- IMPLEMENTATION OF SAP PROCEDURES
- IMPLEMENTATION OF CIPRAC
- IMPLEMENTATION OF COUNCIL POLICY 800-14
- QUALITY PROJECTS DEMONSTRATED BY CHANGE ORDER RATES WELL BELOW STATE WIDE BENCHMARKING AVERAGE
- INCREASED USE OF GENERAL REQUIREMENTS CONTRACTS
- IMPLEMENTATION OF CONSTRUCTION MANAGER AT RISK CONTRACTS
- INCREASED USE OF DESIGN BUILD PROJECTS
- INCREASED USE OF AS-NEEDED CONSULTANT CONTRACTS
- IMPLEMENTATION OF SLBE PROGRAM