



City of San Diego



**Ken Barnes**  
**Assistant**  
**Fire Chief**

# **Citygate**

# **Implementation**

# **Plan Annual**

# **Status Report**

**January 29, 2014**



- Citygate Report on Fire and EMS Deployment
  - Commissioned by the Mayor in 2010
  - Examined ability to meet response time benchmarks
- Results presented to PS&NS in February 2011
  - 15 findings
  - 8 primary recommendations
- PS&NS empanelled the Citygate Working Group
  - CMs Emerald and Alvarez, Fire Chief Mainar, representatives from City Attorney, IBA and Local 145
  - Tasked with developing Implementation Plan



- Working Group developed 5-Year Plan
  - Plan years are sequential, but not strictly defined
  - Recommendations not implemented in a given year carryover to the following year
  - Estimated implementation costs are identified
- Plan was adopted by Council in November 2011
- Plan calls for annual update to PS&NS on progress
  - Normally provided in July so Council may consider for coming fiscal year budget priorities
  - PS&NS requested January delivery this year



# Implementation Status Update Yr 1

- Year 1 of the Plan called for specific action steps to implement:
  - 8 recommendations made by Citygate
  - 2 related actions steps indentified by the Working Group
- Implementation Status of year 1 (FY12)
  - 5 completed
  - 4 in process
  - 1 pending (in current DCIII request)



# Year 1 Plan

Rec. #	Description	Cost (\$)	Funding Gap (\$)	Action Needed	Status
1	Adopt revised deployment measures	0	0	none	Completed
2	Adopt fire station location measures, create revised fire station CIP projects	0	0	Council - Administrative	In Process
3	Adopt aggregate population definitions	0	0	Council - Administrative	Completed
4	Add back the 8 browned out engines	11.5M	0	Council-Budget	Completed
5	Adopt the priority criteria of Citygate Study for where to add resources	0	0	Council-Administrative	Completed
6	Review and adopt dispatch process improvement	0	0	Administrative	In Process
7	Direct City Corporate Partnership (CCP) to find a 100% pay partner for Fast Response Squad (FRS) Pilot Program. Fire Chief to map out program elements, costs and develop vehicle specifications and operating procedures. CCP to deliver 100% sponsorship.	.6M	.6M	Administrative	Completed (partnership funding could not be developed)
8	Replace fire station alerting system (Phase 1)	1.7M	0	Council-Budget	In Process
CWG 1	Purchase of truck apparatus for Eastside Mission Valley fire station (Sta. 45)	1.1M	0	Council-Budget	In current CIP
CWG 2	Funding for land, design, and planning of Home Ave. Fire Station	2M	2M	Council-Budget	Pending
<b>Funding Needed to Complete Implementation of Year 1</b>			<b>2.6M</b>		



# Implementation Status Update Yr 2

- Year 2 of the Plan called for specific action steps to implement:
  - 2 recommendations made by Citygate
  - 5 related actions steps indentified by the Working Group
- Implementation Status of year 2 (FY13)
  - 2 fully funded and in process
  - 3 funding requested through FY15 CIP budget
  - 1 requested in FY15 GF budget
  - 1 (staffing request) pushed to FY16 GF budget due to construction timelines



# Year 2 Plan

Rec. #	Description	Cost (\$)	Funding Gap (\$)	Action Needed	Status
5	Funding for Battalion Chief Unit	.5M	.5M	Council-Budget	Pending
8	Replace fire station alerting system (Phase II)	2.6M	0	None	In Process
CWG 3	Completion of Eastside Mission Valley Fire Station	11M	0	None	Pending
CWG 4	Funding for staffing of Eastside Mission Valley Station	2.2M	2.2M	Council-Budget	Pending
CWG 5	Funding for construction of Home Avenue Fire Station	8M	8M	Council-Budget	Pending
CWG 6	Funding for purchase of fire engine for Home Avenue Fire Station	.8M	.8M	Council-Budget	Pending
CWG 7	Funding for land, design, and planning for Paradise Hills Fire Station	2M	2M	Council-Budget	Pending
<b>Funding Needed to Complete Implementation of Year 2</b>			<b>13.5M</b>		



# Implementation Status Update Yr 3

- Year 3 of the Plan called for specific action steps to implement:
  - 5 actions steps indentified by the Working Group
- Implementation Status of year 3 (FY14)
  - 3 related to Paradise Hills Station awaiting funding, moved Skyline Station up due to land availability
  - 1 on hold awaiting funding
  - 1 (staffing request) pushed to future GF budget due to unknown construction timelines



# Year 3 Plan

Rec. #	Description	Cost (\$)	Funding Gap (\$)	Action Needed	Status
CWG 8	Funding for Staffing of Home Ave Fire Station	2.2M	2.2M	Council-Budget	Pending
CWG 9	Funding for construction of Paradise Hills Fire station	8M	8M	Council-Budget	Pending
CWG 10	Funding of Engine for Paradise Hills FireStation	.8M	.8M	Council-Budget	Pending
CWG 11	Funding for Aerial Ladder Truck for Paradise Hills Fire Station	1.1M	1.1M	Council-Budget	Pending
CWG 12	Funding for land, design, and planning of College Ave Fire Station	2M	2M	Council-Budget	Pending
<b>Funding Needed to Complete Implementation of Year 3</b>			<b>14.1M</b>		



# Fast Response Squad (FRS) Pilot Program

- Alternative emergency response vehicle concept
  - Potentially suitable for deployment in 9 of 19 coverage gaps that are less than a full fire station district in size
  - Program developed by joint labor/management committee
- Large pickup truck
  - 2 crewmembers (Captain and FF/PM)
  - Limited EMS capability
  - Limited firefighting/rescue capability
- Deployment Plan
  - Top priority deployment areas are Encanto and Liberty Station
  - 12 hours per day during peak incident hours (8am to 8 pm)
  - 1-Year program



# Fast Response Squad (FRS) Pilot Program cont'd

- Proposed Program Evaluation
  - Review of dispatch and incident reports/data
    - ✓ Number of FRS responses
    - ✓ Number of times FRS was first on scene
    - ✓ Frequency of FRS cancelling/requesting additional resources
    - ✓ Impact of response times vs. nearest existing unit response
    - ✓ Impact on incident outcomes
- Pilot Program Costs \$599K (reduced due to temporary repurpose of existing vehicle)
  - PE - \$527K
  - NPE - \$72K



## Next Steps

- Continue working with PFFP to include fire station projects in all affected communities
- Continue to work through CIPRAC to identify funding (bonding, CDBG, DIF, etc) for Citygate projects
- Continue to monitor and refine dispatch process improvements
- Work with Mayor/Council to indentify \$30M in funding needed to complete Plan Year 1-3 projects



City of San Diego

