



**KEVIN L. FAULCONER
MAYOR**

M E M O R A N D U M

DATE: March 2, 2015
TO: Honorable Members of the City Council
FROM: Mayor Kevin L. Faulconer 
SUBJECT: Response to Councilmember's Memos Regarding Stadium Items

I am writing in response to Council President Sherri Lightner and Councilmember Myrtle Cole's February 26, 2015, memo which requests that Chargers stadium updates be heard at the Economic Development and Intergovernmental Relations (ED&IR) Committee. The memo states that Council President Lightner has determined that ED&IR is the appropriate committee to hear updates on stadium issues and specifically requests that the Citizens' Stadium Advisory Group (CSAG) provide an update at the committee's next meeting on March 19. The advisory group's chair, Adam Day, has informed my office that he is pleased to provide an update to the committee that day.

Additionally, Councilmembers Alvarez and Gloria issued a February 24, 2015, memo that lays out a number of issues and questions that they would like to have answered during the proposal process. Nearly all of these items are currently being evaluated by CSAG. My instructions to CSAG have been very clear: recommend a site and develop a plan to finance the project. While the group is free to evaluate any and all options, any plan that I ultimately support must be a good and fair deal for taxpayers.

Issues raised in Councilmembers Alvarez and Gloria's memo, such as the cost of the MTS site relocation, stadium construction costing, and bonding options against new stadium generated revenue, are being evaluated by CSAG and will ultimately be validated by the City's Financial Management Department. All City documents shared with CSAG can be found online at www.sandiego.gov/real-estate-assets/links/stadiumdocs.shtml.

In regards to the Convention Center, we are currently evaluating alternate scenarios in light of the court decision and the pending environmental litigation on the convention center expansion. My office will have new information to report to the Council and public by the end of March on both contiguous and non-contiguous alternatives. I have made it clear that I am open to both contiguous and non-contiguous convention center expansion solutions.

Honorable Members of the City Council
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The decision on the best location for both a new stadium and an expanded convention center will not be decided by any particular special interest. Rather, it will be a decision based on what is fair and responsible for San Diego.

In addition to updating ED&IR on March 19, CSAG will conduct a public forum this evening, March 2, 2015. CSAG has a tight timeframe; it will be present its recommendations in May. The final plan will be vetted through a public process and ultimately will be validated by a public vote.

I would like to thank the Council for joining me in support of keeping the Chargers in San Diego and voting unanimously for the resolution last week. A number of Councilmembers have provided my office and CSAG with background research and other additional insight that will prove valuable in the ultimate formation of the plan to keep the Chargers in San Diego. Your constructive participation and feedback is greatly appreciated.

KLF:bp

cc: Honorable Jan Goldsmith, City Attorney
Mr. Adam Day, Chair, Citizens' Stadium Advisory Group
Members of the Citizens' Stadium Advisory Group



**CITY OF SAN DIEGO
COUNCIL PRESIDENT SHERRI S. LIGHTNER**

**COUNCILMEMBER MYRTLE COLE
CHAIR, COMMITTEE ON ECONOMIC DEVELOPMENT &
INTERGOVERNMENTAL RELATIONS**

MEMORANDUM

DATE: February 26, 2015

TO: Mayor Kevin Faulconer

FROM: Council President Sherri S. Lightner

Councilmember Myrtle Cole

SUBJECT: Request for Citizens Stadium Advisory Group to present to Economic Development and Intergovernmental Relations Committee on March 19, 2015.

Thank you for your work to keep the Chargers in San Diego. The Council is looking forward to participating in the ongoing discussions regarding possible options for a new stadium.

The Permanent Rules of Council found in Municipal Code Section 2.2.1 state that "each standing committee shall have the responsibility for certain subject matters." Given the importance of the Chargers to our region's economy, along with the fact that the stadium effort will likely involve the County of San Diego and other government agencies, the Economic Development and Intergovernmental Relations Committee (ED&IR) is the appropriate committee to hear updates on the Chargers stadium from the Citizens Stadium Advisory Group.

The Chair of ED&IR requested in early February that the Mayor direct the Citizens Stadium Advisory Group to report to her committee.

We respectfully request this presentation be provided at the March 19, 2015 ED&IR Committee meeting.

We look forward to working with you, the Advisory Group, and our Council colleagues to ensure a fiscally responsible and expedient solution that keeps the Chargers in San Diego for generations to come.

cc: Citizens Stadium Advisory Group



City of San Diego

MEMORANDUM

DATE: February 24, 2015

TO: Honorable Mayor Kevin Faulconer
Honorable Councilmembers

FROM: Councilmember David Alvarez
Councilmember Todd Gloria

SUBJECT: Chargers Stadium Discussion

As disappointing as the news last week about the Chargers stadium proposal in Carson was, it was not entirely unexpected. To date, the City has failed to advance a proposal for a stadium in San Diego. As part of our ongoing effort to help develop reasonable means to keep the Chargers in San Diego, we offer several threshold issues below that are critical to a legitimate proposal. They will be examined by the Budget and Government Efficiency Committee starting at its public meeting on March 18, 2015.

We are ready and willing to work with you, the Chargers, and all stakeholders to develop a stadium plan that makes sense for everyone, and are pleased to see the expedited schedule for the Mayor's task force. With the Committee working on these issues concurrently, the City will be best positioned to meet the accelerated timeline sought by the Chargers for real progress.

1. The City Council will need clarity on the funding sources the Mayor is willing to consider to construct a new stadium. As a single example, transit occupancy tax increment from construction of new hotel rooms has been discussed as a possible part of a stadium financing plan. City staff should estimate the bonding capacity the City can achieve from new hotel room construction as part of a new stadium project.

Further, we understand that the County may be willing to participate in financing a stadium through revenue bonds. We should determine the extent of the County's potential contribution and engage other local jurisdictions in similar conversations.

The extent of the Chargers investment in any potential stadium must also be answered. Along with a direct contribution from the team, the Chargers have claimed that only a limited market for Personal Seat Licenses (PSL) exists in San Diego, and this limits on the team's ability to financially contribute to a stadium in San Diego. If the Chargers considered a campaign to sell seat licenses to San Diego fans contingent upon the approval of a stadium project in San Diego, we could better resolve this issue.

While the Chargers, and others, have stated that the National Football League (NFL) might be willing to provide funding for a new stadium project, we have received no confirmation. We need some clarity from the Chargers or directly from the NFL on their best estimate of the extent of NFL funding available for a new San Diego stadium.

2. The cost of relocating and remediating the Metropolitan Transit System's Bus Maintenance Facility currently located at 100 16th Street must be identified. The City needs to involve other regional leaders and MTS in resolving this issue in the most cost-effective way possible. We should obtain third-party evaluations of the statements in the February 20, 2015 letter from MTS on this issue (see attached).
3. The Convention Center expansion must be resolved. The uncertainty surrounding the Convention Center expansion is a barrier to developing a realistic stadium plan. The existing contiguous Convention Center expansion plan is subject to a minimum of three years of future litigation in addition to the financing plan being recently ruled unconstitutional. A non-contiguous Convention Center expansion has not previously been acceptable to convention planners, and hoteliers have been unwilling to help fund such a project. If the City is unwilling to pursue a non-contiguous Convention Center expansion because of objections of the hospitality industry, then a Downtown stadium is seemingly not possible. If other funding options exist or can be developed to change this scenario, we would welcome that analysis.
4. Realistic costs of constructing a replacement stadium in Mission Valley must be calculated. The Chargers have publicly stated, despite suggestions by others to the contrary, that there is no feasible way to rehabilitate Qualcomm Stadium. The overall redevelopment of the current site with a new stadium could also be considered. Previous plans are outdated making updated analysis and estimates necessary for thorough consideration. Similarly, should the stadium be located off the Mission Valley site, new revenues from potential development and avoiding current costs could be funding sources.

Because the City Council will have to consider any deal brought forward by the Mayor, as will the voters, it is critical to answer these questions now. Resolving these threshold issues will tell us whether a new stadium could be located in the two areas under consideration, the likely cost of the proposed project, and the type of financing available to pay for it.

cc: Honorable Jan Goldsmith, City Attorney
Andrea Tevlin, IBA
Scott Chadwick, COO
Stacey LoMedico, ACOO



**COUNCILMEMBER TODD GLORIA
COUNCILMEMBER DAVID ALVAREZ**

M E M O R A N D U M

DATE: February 2, 2015
TO: Honorable Mayor Kevin L. Faulconer
FROM: Councilmember Todd Gloria
Councilmember David Alvarez
SUBJECT: Citizens' Stadium Advisory Group

Todd Gloria
David Alvarez

As a world class city, San Diego should have a professional football team. We hope the Citizens' Stadium Advisory Group that you assembled can put together the right proposal that both ensures the Chargers stay and respects the taxpayers. The purpose of this memo is to share with you some of our concerns with the goal of making certain that result is realized.

A Role for San Diegans

It is our understanding that the task force will meet behind closed doors. While private meetings can be conducive to deal making and negotiations, we find the complete lack of openness troubling, especially because you have tasked them with the development of a proposal that is expected to include a commitment of public resources in the form of land and/or tax revenue.

We respect the members of the CSAG and appreciate their combined professional experiences. However, we have serious concerns that they do not represent a true cross section of our city or region's ethnic, socio-economic, or political diversity, and we are concerned critical viewpoints of average San Diegans and Chargers fans will be missed.

Not only do we believe San Diegans have a right to know what is being discussed, we know that our city is home to smart, innovative, creative problem-solvers who have valuable input to share. The email address you set up for people to send in their comments is a start, but a true participatory process through which ideas of the people are considered and discussed would be strongly preferred.

Further, you have made it clear that you expect the CSAG to develop a proposal to be considered by voters in 2016. If your goal is for voters to approve the measure, allowing San Diegans to play a larger role in its development would be a strategic advantage. As you know, Councilmember Mark Kersey, Chair of the Infrastructure Committee, has targeted the same election cycle for a potential ballot measure which would comprehensively address the city's \$2.1 billion infrastructure funding gap. A conversation about fixing our neighborhoods in

meaningful ways that will directly improve the quality of life for San Diegans may make a consideration of a football stadium even more challenging for voters who have not be involved in development of the measure.

Progress Reports

Keeping our Chargers here needs to be a team effort. We believe all members of the City Council share the desire to keep football in San Diego. The Chargers' commitment to play here currently only extends through the 2015 season. This reality adds more pressure to your work with the CSAG.

While you have committed the task force to developing a proposal by this fall, unless a proposal is already ready for them to announce as its own, there is a chance that the group will fall short of producing the perfect plan. The city should tackle this by re-establishing a positive relationship with the Chargers and discussing an extension of the team's current commitment at least through the 2016 season, in case a stadium-related measure makes it to the ballot that year.

In addition, we request you and/or representatives of the CSAG provide comprehensive monthly updates on its progress to the City Council and public. This will allow you and the CSAG to build trust with voters and remain on track for success. Should progress stall unexpectedly, these reports will allow for the city to correct course and redirect efforts to better ensure San Diego remains the home of the Chargers.

Task Force Details

We would like to know what the CSAG will cost the city. For example, will city resources be needed for consultants or financial analysis for which we need to account? We would also like clarification on whether each CSAG member will be required to file a Form 700 Statement of Economic Interests with the California Fair Political Practices Commission.

We appreciate your consideration of these requests and look forward to San Diegans and the City Council being afforded the opportunity to participate in efforts to secure a strong future for professional football in our world class city.

cc: Honorable Councilmembers
Honorable Jan Goldsmith, City Attorney
Independent Budget Analyst Andrea Tevlin

Mem 5500
2-24-15
(R-2015-435)
COR. COPY 2

RESOLUTION NUMBER R- 309522
DATE OF FINAL PASSAGE FEB 25 2015

A RESOLUTION OF THE CITY OF SAN DIEGO
EXPRESSING SUPPORT FOR KEEPING THE SAN DIEGO
CHARGERS IN THE CITY OF SAN DIEGO

WHEREAS, the San Diego Chargers (Chargers) have played professional football in the City of San Diego since 1961; and

WHEREAS, over the last 54 years the Chargers have been a source of civic pride and inspiration to San Diegans; and

WHEREAS, the Chargers have brought home multiple awards, divisional and conference titles to San Diego, and have provided entertainment and enjoyment to generations of San Diegans; and

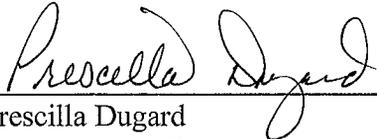
WHEREAS, the Chargers are in discussions with the City of Carson to leave their longtime home in San Diego; and

WHEREAS, San Diego is a world-class city, with a population of 1.3 million residents and a countywide population of 3.2 million residents, with a long history of hosting professional football, Major League Baseball, and top-tier athletic events; and

WHEREAS, the people of San Diego are working in good faith to develop a plan that, if approved by the voters, will provide a home for the Chargers for generations to come; NOW, THEREFORE,

BE IT RESOLVED, by the Mayor and Council of the City of San Diego, that San Diego remains fully committed to working with the Chargers to keep the team in their rightful home, San Diego.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 
Prescilla Dugard
Chief Deputy City Attorney

PD:hm
2/20/2015
Or.Dept: Office of the Mayor
Doc. No.: 959959_3
Cor.Copy 2/20/15

I certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of 2/24/2015.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: 2/25/2015
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Passed by the Council of The City of San Diego on FEB 24 2015, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Date of final passage FEB 25 2015.

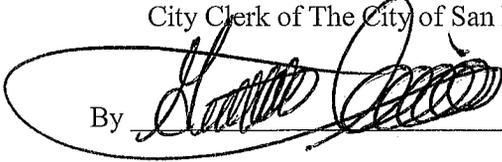
(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By  _____, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- 309522



Citizens' Stadium Advisory Group Site Selection | Statement of Reasons

March 12, 2015

After analyzing the Mission Valley site, which houses Qualcomm Stadium and covers 166 acres the City owns, and the Downtown site, which the City would have to piece together through several land purchases, the Citizens' Stadium Advisory Group (CSAG) has selected the Mission Valley location.

Each site has its pros and cons, but for several reasons (outlined below) the Mission Valley location is the best choice for the creation of a multi-use stadium and a fair and workable financing plan, which the committee expects to present to Mayor Kevin Faulconer by the end of May. The Mayor assembled the Advisory Group six weeks ago and asked the group to resolve two issues: Select either the Mission Valley site or the Downtown site, and develop a financing plan for public consideration.

Recent events in Los Angeles, including the Chargers plans to build a joint stadium with the Oakland Raiders in Carson, mean any plan to keep the Chargers in San Diego needs to be developed expeditiously.

The CSAG reviewed numerous plans associated with both sites with a fresh and independent perspective. It also met with numerous individuals and groups during its site-selection process, including representatives of the San Diego Chargers, San Diego State University, the County of San Diego, Convention Center, hotels, the San Diego River Park Foundation, college bowl games, developers, labor groups, architects, Chargers alumni, and fans.

The Mission Valley site was selected because it's the best location for a multi-use stadium for all of San Diego. The facility would anchor a new community and host the Chargers, the Aztecs, college bowl games, high school playoffs, concerts, monster truck jams, and other events.

It's also important to note that when the CSAG met with the Chargers in February, the Chargers said they did not prefer one site over the other. The team described its position as agnostic.



While the team has recently promoted a joint-use stadium and expanded Convention Center at the Downtown site, the Chargers campaigned for the Mission Valley site for several years.

“Redeveloping the Qualcomm site makes a lot of sense,” the Chargers wrote in 2003. “The site can be transformed from an empty parking lot into a unique and vibrant new community the rivals the best in the world.”

The team added: “One hundred acres of asphalt surrounds Qualcomm stadium. For 350 days a year, this parking lot remains largely unused. The Chargers’ concept turns it into a vibrant village with parks, condominiums and shops. Putting homes on transportation corridors is a top priority for this region. The Chargers’ concept embraces that notion and envisions affordable and market rate homes with an easy walk to the trolley station, which, by the way, is built specifically to handle the large crowds generated by a stadium.”

In 2006, the team shifted its focus to other sites due to a lack of support at City Hall, an obstacle that no longer exists.

CSAG’s decision to select the Mission Valley site was unanimous and based on the following 8 reasons:

1. Saves roughly \$250 million

- Building a joint-use stadium and expanded convention center on the Downtown site would require relocating the MTS bus yard, which would cost the City roughly \$150 million, according to MTS.
- Additionally, the City would have to buy multiple properties to acquire the land that would be needed. All told, the land purchases would cost the City roughly \$100 million, according to JMI Realty.
- The City of San Diego owns the Mission Valley site. The city’s water department does own some of the property but, if necessary, the city could acquire the land from the department.

2. Creates development and tax revenue opportunities

The Mission Valley site includes 166 acres of land, the equivalent of 66 city blocks. Developing the land would help pay for the stadium. Revitalizing the land with mixed-use residential, commercial and retail properties, with a new multi-use stadium as an anchor, would create jobs, property and sales tax revenue, and additional housing. If a hotel operator becomes part of this village concept,



Transient Occupancy Tax funds could be generated. The developable land also creates greater partnership opportunities with the County of San Diego.

3. Restores and beautifies San Diego River

Improvements could open the river to walking and biking paths, and transform Mission Valley into a master planned space for year-round use and enjoyment by all San Diegans.

4. Site is transit friendly and offers better parking and tailgating opportunities

The Mission Valley site is located near three freeways, major roadways, and a trolley station that can be expanded. In addition to being centrally located, the Mission Valley site also offers more parking and better tailgating opportunities than the Downtown site.

5. Provides San Diego State University with an ideal location

The university is located nearby and will of course be offered the opportunity to participate in the cost and utilization of this community asset, including the use of this multi-purpose entertainment facility for football games. SDSU also could work with the eventual development partner to utilize some of the surrounding land. The Mission Valley site will continue to be the best site to host the Poinsettia and Holiday Bowl games.

6. Avoids years of uncertainty

The City does not own the land proposed for the Downtown site, so it would have to enter into negotiations with more than one landowner to purchase multiple parcels. There is little to no certainty in this process, and it could open the City to eminent domain issues and years of uncertainty and costly litigation.

7. Avoids costly delays associated with relocating MTS

The downtown site includes the MTS bus yard, meaning the planned joint-use stadium and convention center would force the relocation of MTS, which would cost roughly \$150 million and take 5 to 7 years, according to MTS.

8. Avoids scheduling conflicts with Chargers games and conventions

If the joint-use stadium and Convention Center expansion planned for the Downtown site is built, convention center officials have said it would be difficult to book large events that generate significant revenue for the City in the shared space when the NFL is in season – between August and December. Large conventions are booked years in advance and the NFL releases its schedule every



April. This scheduling conflict means it would be difficult to avoid gridlock between conventions and Chargers games on Mondays, Thursdays, and Sundays, including weekend set-ups and tear-downs at the expanded convention center.

Presented by: Adam Day, Jason Hughes, Jim Steeg, Mary Lydon, Jessie Knight, Aimee Faucett, Douglas Barnhart, Rod Dammeyer, and Walt Ekard.

Contact: Tony Manolatos
tony@apextart.com | 619.549.0137



**OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: March 4, 2015

TO: Honorable Mayor Kevin L. Faulconer
Honorable Councilmember Myrtle Cole, Chair, Economic Development and
Intergovernmental Relations Committee

FROM: Councilmember Todd Gloria 

SUBJECT: Request for Financial Information Related to Stadium Discussions

I am in receipt of the Mayor's response to multiple councilmembers' memos on the subject of discussions related to the stadium and retaining the San Diego Chargers. I appreciated receiving answers to some of the issues raised by the City Council in advance of the public disclosure of the Mayor's task force recommendations this May.

Included in the response is the announcement that the Council President has designated the Economic Development and Intergovernmental Relations (ED&IR) Committee as the committee responsible for vetting stadium related issues. The memo states that representatives of the Mayor's task force will appear before ED&IR on March 19.

Out of respect for the Mayor and Council President's decision and the likelihood that no representative from the Mayor's task force nor staff will be made available for the planned March 18 discussion of stadium finances at the Budget and Government Efficiency (B&GE) Committee that I chair, I will remove that item from B&GE's agenda.

In lieu of the March 18 meeting and because I do not serve on ED&IR, I submit the following financial questions for response in writing or at the March 19 hearing. I believe clear answers to these questions will assist the Council and the public as we work together to find a fiscally responsible proposal to place before the voters in 2016 as promised by the Mayor in his State of the City Address. Further, the information will provide instructive context as city leadership contemplates funding mechanisms to address the infrastructure deficit including a potential ballot measure.

1. Which city funding sources is the Mayor willing to use to finance a new stadium? For the identified sources, which ones require voter approval and at what threshold?
2. Are there other non-city public funding sources being considered to finance a new stadium (e.g. the county "bridge loan" and/or a direct non-loan county or state contribution)? Would any of these sources require voter approval and at what threshold?

3. If the Qualcomm Stadium site is proposed to be redeveloped with a new stadium and other uses (e.g. retail, office and residential), could the city use any lease revenues and/or increased taxes generated to finance the stadium? If so, would this require a public vote?
4. What is the current appraised value of the Qualcomm Stadium property? What limitations are there on the lease or sale of this property to finance a new stadium?
5. What is the current appraised value of the Sports Arena property? What limitations are there on the lease or sale of this property to finance a new stadium?
6. What are the direct costs to the city should the San Diego Chargers choose to relocate (e.g. bond repayment, lost revenue, etc.)?
7. What is the estimated additional bonded indebtedness that can be responsibly incurred given the city's adopted Debt Policy and its most recent Five Year Financial Outlook?
8. What are the total citywide expenditures for the existing Qualcomm Stadium for the current fiscal year (e.g. maintenance, operations, debt service, etc.)? What amount of debt financing could that figure service if responsibility for the operation and maintenance of a new stadium were transferred to the San Diego Chargers in an agreement similar to what the city has at Petco Park? Would such a transaction require a public vote?
9. What financial contribution toward a new stadium would come from the National Football League?
10. What financial contribution toward a new stadium would come from the San Diego Chargers?
11. Has an independent evaluation been done to determine the feasibility of Personal Seat Licenses (PSLs) in the San Diego market? If so, how much would PSLs potentially generate toward financing a stadium?
12. Has an independent evaluation, similar to the one recently performed by the San Diego Convention Center Corporation, been done to determine how much naming rights and other corporate sponsorships could yield at a new stadium?
13. Has an independent evaluation been done to verify the costs and timeline the Metropolitan Transit System gave to the Mayor's task force for relocating the Bus Maintenance Facility at 100 16th Street?
14. As other California cities have done in the past, has the Mayor directed the city's lobbyists in Sacramento to seek legislative measures that might assist with the siting, permitting, financing or construction of a new stadium? If so, what assistance, if any, can be expected?
15. How will a decision on city stadium financing impact a future necessary decision on financing a convention center expansion?
16. Has any study been undertaken to determine the financial and operational feasibility of retrofitting Qualcomm Stadium to make it an updated multi-use facility as occurred in Kansas City and Green Bay? If so, what is the estimated cost, considering that the city's current annual maintenance costs may decrease if the facility were improved?
17. Based on the tailgating interests of Chargers fans, could Personal Parking Space Licenses be considered as an additional partial funding stream?
18. Have all known environmental concerns at the Qualcomm site been addressed and evaluated for potential impact on future developments? Specifically, would there be restrictions on how deep construction could extend?

Finally, in addition to the Mayor's task force representatives, I would like to request the city's Financial Management and Debt Management departments attend the March 19 hearing. It may be advisable to have representatives from the County of San Diego and the city's lobbyists available as well.

Stadium Financial Issues

Like Chargers fans and taxpayers everywhere, I look forward to your response and a robust discussion at ED&IR's March 19 meeting. I am hopeful both will serve to move us closer to a successful resolution of this important city issue.

cc: Honorable City Councilmembers
Independent Budget Analyst
Scott Chadwick, Chief Operating Officer



KEVIN L. FAULCONER
MAYOR

MEMORANDUM

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FROM: Mayor Kevin L. Faulconer 
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KLF:bp

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Mr. Adam Day, Chair, Citizens' Stadium Advisory Group
Members of the Citizens' Stadium Advisory Group