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OFFICE OF MAYOR JERRY SANDERS
CITY OF SAN DIEGO

MEMORANDUM

DATE : July 23, 2007
TO : Honorable Members of the San Diego City Council
FROM : Mayor Jerry Sanders 
SUBJECT : Appointments to the Independent Rates Oversight Committee

It is my pleasure to appoint Lawrence Clemens, Linda Cocking, Carl DeMaio, Christopher Greef, Jack Kubota, John Nelson, Barry Newman, James Peugh, Charles Richardson, Irene Stallard-Rodriguez, and Gail Welch to the Independent Rates Oversight Committee, subject to your confirmation.

Larry Clemens is President of Barratt American, Urban Division, and is responsible for all aspects of development of urban mixed-use projects. Mr. Clemens has over 30 years experience in community and resort master planning, entitlement, construction, and project management. Throughout his career many San Diego area development projects under Mr. Clemens' leadership, have received numerous design awards. Previously, Mr. Clemens was the President of Lennar Homes – San Diego Communities and San Diego Urban Division. He was also the Vice President, General Manager of Hillman Properties where he oversaw the development of Aviara, the \$1 billion resort community in Carlsbad. Mr. Clemens will serve as the Construction Management Professional on this committee for a term expiring May 1, 2011. Mr. Clemens resides in Rancho Santa Fe.

Linda Cocking is a Residential and Commercial Property Manager and Owner experienced in all aspects of real estate finance, ownership, and management of residential and commercial units. Ms. Cocking has managed and owned properties for more than 30 years and obtained her real estate broker license from the California Department of Real Estate in 1989. Ms. Cocking also has more than 12 years experience as a financial planner and became a Certified Financial Planner in 1984. Ms. Cocking will serve as the Multi-Family Residential Ratepayer representative on this committee for a term expiring May 1, 2009. Linda Cocking resides in Tierrasanta.

Carl DeMaio is the Founder, Chairman, and Chief Executive Officer of the Performance Institute and the American Strategic Management Institute (AMSI), both established in March 2000. The Performance Institute is the largest private government accountability and management improvement think tank in the nation. AMSI is a consulting and training firm designed to improve corporate governance and implement performance management systems. From 1999-2003, Mr. DeMaio was a Senior Fellow for the Reason Foundation and provided policy analysis at the presidential, congressional, gubernatorial and mayoral levels on budget accountability and government reform issues. As a Director of Strategic Planning for the Congressional Institute, Mr. DeMaio provided insight into budget appropriations issues which resulted in government reform statutes including the Government Performance and Results Act and Chief Financial Officers Act. Mr. DeMaio will serve as the Finance/Municipal Finance representative on this committee for a term expiring May 1, 2011. It is my intent to appoint Carl DeMaio as Chair of the Independent Rates Oversight Committee. Carl DeMaio resides in Rancho Bernardo.

Christopher Greef is the Tribal Administrator for the La Jolla Band of Luiseno Indians responsible for the management of an organization with an annual budget of \$4 million. He directs and oversees the tribe's federal grant management and interfaces with federal, state and county agencies. Mr. Greef also has extensive environmental laboratory management, tribal wetlands, and surface water quality expertise. He also has more than 10 years experience as a Chemist and Microbiologist. As a Chemist/Microbiologist for the City of Phoenix Water Services Laboratory, Mr. Greef was responsible for water and wastewater testing. As a Chemist for Tuscon Water, Mr. Greef was responsible for the chemical and microbiological testing of water and waste water, extraction, derivitization and hybridization of water samples for herbicides, pesticides and phenols. Mr. Greef will serve as the Science Professional on this committee for a term expiring May 1, 2009. Mr. Greef resides in Allied Gardens.

Jack Kubota is a semi-retired Professional Engineer specializing in all aspects of engineering related to water resources, potable water supplies, reclaimed/recycled water supplies, wastewater collection, treatment, and disposal, and municipal engineering services. With more than 57 years experience, Mr. Kubota has been a Public Health Engineer, City Engineer, Consulting Engineer, and District Engineer. His technical and engineering expertise supported the development of the Encina Wastewater Authority which currently provides wastewater treatment for more than 300,000 people in North San Diego County. Throughout Mr. Kubota's career, he has played a key role in the development, planning, design, and construction of many water and wastewater facilities. He currently is the sole-ownership consultant of a small engineering firm, providing services on an as-needed basis. Mr. Kubota will serve as the Engineering Professional on this committee for a term expiring May 1, 2009. Mr. Kubota resides in Carlsbad.

John Nelson is the Vice President of Operations for FCI Constructors, Inc. Southern Division, a California-based subsidiary of Flatiron Construction Corporation, and has been in the construction management industry for more than 40 years. Mr. Nelson began his career as a Structures Superintendent in 1967 at the Daley Corporation and soon became the Construction Manager for Field Operations. In 1976, Mr. Nelson became the Vice President of Field Operations for the Daley Corporation and effectively managed all

aspects of projects including reviewing bids, developing project budgets, supervising project managers and field operations, and overseeing fleet trucking operations. From 1981-1995, Mr. Nelson managed all major Caltrans projects for the Daley Corporation and engineered and estimated all concrete structures. Since 1995, Mr. Nelson has worked for FCI Constructors and was previously the President & General Manager responsible for value engineering, pre-construction planning, and overseeing various multi-million dollar construction projects in Southern California. Mr. Nelson resides in the Crown Point community of Pacific Beach and will serve as the Temporary Irrigation & Construction Ratepayer representative for this committee for a term expiring May 1, 2009.

Barry Newman is a retired banker and a practicing attorney in private practice and currently serves as a Complex Commercial Mediator and Arbitrator. He is also a San Diego Superior Court Judge Pro Tem for the North County and Central divisions and on the Board of Directors for the San Diego County Capital Asset Leasing Corporation. Previously, Mr. Newman was the Senior Executive Vice President for Great American Bank and the Chairman, President & CEO for Security Pacific Finance Group. In addition to his professional commitments, Mr. Newman has led and served on numerous boards, commissions, and committees including the Public Utilities Advisory Commission (2005-2007) and the Metropolitan Wastewater Programs Oversight Committee (1992-2001). He is currently the Chairman of the San Diego County Treasury Oversight Committee, a member of the San Diego County Audit Committee, Board member and Past President of the San Diego County Taxpayers Association, and served on the Finance Committee for San Diego/Imperial Counties Chapter of the American Red Cross. Mr. Newman will serve as the Law Professional on this committee for a term expiring May 1, 2011. Mr. Newman resides in Escondido.

James Peugh is a retired physicist who worked at Navy Command, Control, Ocean Surveillance Center in the Naval Research and Development Division for over 30 years. As a physicist, Mr. Peugh worked in ocean engineering, signal processing, and undersea warfare concepts and systems. Over the last 20 years, Mr. Peugh has been a wildlife preservation, habitat restoration, watershed, water quality, and environmental advocate and has been affiliated with various environmental organizations including Friends of Famosa Slough, San Diego Audubon Society, San Diego Bay Council, San Diego River Park Foundation, and San Diego River Conservancy. Mr. Peugh has also served on numerous boards, advisory groups, committees, panels and working groups and has provided his expertise on several of the City's commissions including the Public Utilities Advisory Commission and the Wetlands Advisory Board. Mr. Peugh will serve as the Environmental representative on this committee for a term expiring May 1, 2011. Mr. Peugh resides in Point Loma.

Charles Richardson is a retired Chief Financial Officer and President for GreenPoint Financial Corporation and GreenPoint Credit, LLC. He has more than 35 years experience in the financial industry and has served as Executive Vice President and Chief Financial Officer, Vice President and Chief Audit Officer, Senior Vice President and Treasurer, Audit Manager and other executive level positions for various banks and financial institutions including GreenPoint Bank, Dollar Dry Dock Bank, First Fidelity Bancorporation, and Deloitte, Haskins & Sells. His financial expertise includes auditing,

public accounting, mergers and acquisitions, commercial banking, mortgage loan originations and loan servicing, and asset management. He was also formerly a Certified Public Accountant. Mr. Richardson will serve as the Audit and Accounting Professional on this committee for a term expiring May 1, 2009. Mr. Richardson resides in Carmel Valley.

Irene Stallard-Rodriguez has over 20 years of marketing and management experience in high-volume retail, commercial leasing, and property management. She is currently the President and Founder of Rodriguez Marketing, LLC, a full service advertising agency that develops branding and advertising campaigns. Previously, she was the General Manager for the San Diego Factory Outlet Center and was responsible for property management, lease negotiations, tenant relations, and vendor management. Ms. Stallard-Rodriguez was also the General Manager for the Gateway Market Place. Ms. Stallard-Rodriguez will serve as the Single-Family Residential Ratepayer representative on this committee for a term expiring May 1, 2011. Ms. Stallard-Rodriguez lives in San Carlos.

Gail Welch is an Energy Manager for QUALCOMM Real Estate and Facilities. As the Energy Manager, Ms. Welch is responsible for oversight of total utility expenditures (gas, electricity, and water) and managing opportunities for commodity negotiations to minimize risk in utility expenditures. She also manages energy incentive programs and investigates expanded opportunities for energy efficiency and sustainability. Ms. Welch also serves as QUALCOMM's energy representative and liaison with various community agencies and associations including Industrial Environmental Association (IEA) and SANDAG Energy Working Group. Previously, Ms. Welch served in QUALCOMM's Corporate Finance Department as a Staff Financial Analyst where she managed various construction project and department budgets. Ms. Welch will serve as the Commercial & Industrial Ratepayer representative on this committee for a term expiring May 1, 2011. Ms. Welch resides in Carmel Valley.

I ask that you confirm these appointments and join me in acknowledging these individuals for their willingness to give of their time and serve the City of San Diego.

JS:LG

cc: City Attorney Michael Aguirre
City Clerk Elizabeth Maland

D. Larry Clemens

P.O. Box 7134, Rancho Santa Fe, CA 92067 (858)756:4422
E-Mail: dlarryclemens@yahoo.com

Summary of Qualifications

As a senior executive in the land development business, I possess over 30 years of experience in the fields of community and resort master planning, entitlement, and project management. I have been responsible for development programs with a value that exceeds \$2 billion. My background includes extensive experience in master planning resort communities, merchant builder programs, development of urban mixed use properties (mid and high rise), management of development teams, organization, public and community relations, public affairs, government and public agency entitlement processes, recruiting and training professional staff and consultants, and establishing budgets and schedules. My most valuable resources include my management style, contacts within the development community, political liaisons (local, state, and federal), written and oral communication skills and the ability to solve problems and win cooperation from people at all levels.

As a third generation San Diegan, I have strong community and political ties in the City and County of San Diego, as well as most of the municipalities within the County of San Diego.

Professional Experience

May, 2006 – Present

President – Barratt American Urban

Responsible for all aspects of development of urban mixed-use projects ranging from on-grade attached product to high-rise. Seahaus in La Jolla, California was named the attached community of the year in 2005, and Aragon was named the national best attached project in 2007 by NAHB; Metrome, downtown San Diego, also received numerous design awards. Currently designing a mixed use high rise in San Diego with 5 floors of commercial and 12 floors of residential. Other projects under construction or design is City Square, Escondido, California; Red Car Junction, Monrovia, California. Additionally responsible for Construction Management and General Contracting activities. Currently, constructing the Villas at the Grand Del Mar and managing the construction at The Lillian in Rancho Santa Fe.

December, 2002 – April, 2006

President – Lennar – San Diego Communities
President – Lennar – San Diego Urban Division

Bottom line responsibility in managing a Division with 25 associates. Responsibilities included: manage acquisition and due diligence, design (architectural /engineering) and entitlements, sales and marketing, annual business planning and execution, and partner relations. Development projects include: master planned communities of Bressi Ranch (Carlsbad, CA), The Bridges (Rancho Santa Fe, CA), Ballpark Village (Downtown San Diego, CA). Other mid and high rise residential buildings include: La Vita (Little Italy, San Diego, CA), Alicante (Banker's Hill, San Diego, CA), Breeza (Embarcadero, San Diego, CA), and St. Paul's Cathedral residential towers (Banker's Hill, San Diego, CA).

December 2001 – June, 2002

Vice President - DMB

Confidential project on the Central Coast of California

A 5000+ Acre master planned community ("New Town"). Responsible for all planning and technical studies to establish the master plan and to entitle the plan with local, state, and federal governmental agencies. The master plan development will consist of mixed-use to include residential, office / commercial, retail, a Town Center, schools, regional parks, and open spaces. I will establish the development staff, consulting team, and other professional advisors. Additionally, a Community Outreach Plan will be pursued to organize community support for the master planned community, and ultimately establish a merchant builder program.

December 1998 – 2002

Principal – The Clemens Group

Provide residential project management, real estate brokerage services; specializing in project entitlements with emphasis on permits within the California coastal zone, other Resource Agency permits; Public Affairs and Land Development

November, 1984 – December, 1998

Vice President, General Manager – Hillman Properties

Responsible for all aspects of the 1000 acre Aviara residential and resort development in Carlsbad, California. Processed and obtained all City, California

Coastal Commission, and Federal and State Resource Agency permits and approved subdivision maps. Managed a staff of 20, which included: planning, operations, marketing, and finance. Developed a Merchant Builder program and sold all of the mapped residential land; helped to create a partnership with a prestigious hotel operator (Four Seasons Hotels and Resorts) and successfully opened the hotel, golf course and Club House, and Timeshare component. The Aviara project was given numerous awards of excellence, including the National Home Builder's Association as the "Best Master Planned Community in the nation" and The Pacific Coast Builder's Conference Gold Nugget for the "Best Master Planned Community". The project's last phase of development was sold in 1998.

Education

California State University, San Diego, California – B.A. Public Administration
Attended Western States Law School

Professional Affiliations

San Diego Building Industry Association (Past President)
San Diego Board of Realtors (Licensed California Real Estate Broker)
Greater San Diego Chamber of Commerce (Board of Directors)
Downtown YMCA (Board of Directors)
Downtown Partnership (Board of Directors)
Building Industry Urban Council
Lambda Alpha International
Urban Land Institute – Urban / Mixed-Use Council

References

Available upon request

LINDA L. COCKING
4890 Renovo Way
San Diego, CA 92124
(858) 277-7623

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EDUCATIONAL BACKGROUND

Real Estate Broker License: CA Dept of Real Estate, 1989
Certified Financial Planner: College of Financial Planning, 1984
California Teaching Credential: 1967
Bachelor of Science in Education: Northern Illinois University: 1962

EMPLOYMENT HISTORY

Residential and Commercial Property Manager: 1989-Present
Residential and Commercial Property Owner and Manager: 1977-Present
Kelly, Duva, Pendell, Warschauer & Co.: Financial Planner 1984-1986
Pendell & Associates: Case Writer 1983-1984
Grossmont & Sweetwater Adult Schools: Adult Education Teacher: 1977-1983

EMPLOYMENT RESPONSIBILITIES

Residential and Commercial Property Owner and Manager

Experienced in all aspects of real estate ownership and management for residential and commercial units. Skills include a knowledge of real estate finance, developing leases, implementing accounting procedures, organizing and supervising maintenance and interviewing prospective tenants.

Financial Planner and Case Writer

Assisted clients in all aspects of financial planning. Responsible for overseeing the construction and implementation of financial plans, including data entry, computer knowledge and using various methods of financial analysis. Involved in a continues process of updating, re-evaluating and making recommendations concerning client portfolios based on the individual needs of each client.

Adult Education Teacher

Organized and managed groups of 20-30 adults in a school setting with the adults acting as assistants to me to facilitate our educational program. Provided opportunities, through leading discussion groups., giving lectures and preparing informational handouts, for parents to increase their effectiveness in the guidance of their children and to promote an understanding of their children's development.

Carl DeMaio

18295 High Mesa Court, San Diego CA 92127

CarlDeMaio@aol.com

Professional Experience:

Chairman and Chief Executive Officer

(March 2000-present)

The Performance Institute

American Strategic Management Institute (ASMI)

- Founder of two corporations with combined revenue of \$10 million annually with combined workforce of 100 employees
- Oversee all operations of two separate corporations—Performance Institute serves as the largest private government accountability and management improvement think tank in the nation; ASMI is a consulting and training firm focusing on improving corporate governance and implementing performance management systems in large organizations
- Serve as spokesperson and primary thought leader for all Institute public outreach and policy initiatives; provide comment to the media and Congressional testimony
- Shape a national agenda and build coalition and policy maker support for government reform through the principles of accountability, performance, competition and transparency

Senior Fellow, Reason Foundation

(June 1999-Dec 2003)

- Provide policy advice to the Administration, Congress, Governors and Mayors on budget, accountability and government reform issues
- Served as policy advisor to Bush 2000 campaign on budget and government reform issues; conceived of and led the *Transition Dialogue Project*, bringing together a bipartisan platform of “good government” organizations and over 140 veterans officials from previous Administrations and Congresses to develop an aggressive centrist government reform agenda for the incoming Administration and Congress

Director of Strategic Planning, Congressional Institute

(August 1994-June 1999)

- Provided advice and assistance to the Leadership and Committees on oversight and budget/appropriations issues, as well as developed agency-specific oversight strategies
- Developed and facilitated strategic planning initiatives for the House and Senate to lay groundwork for consensus on legislative initiatives, oversight strategies, and communications themes
- Led efforts to implement numerous government reform statutes including Government Performance and Results Act, Chief Financial Officers Act, and Government Management Reform Act

Recognition:

Commission Member, White House Acquisition Reform Commission (January 2005-January 2007)

- Appointed by the White House Office of Management and Budget to serve on a federal advisory commission to take testimony and devise recommendations for improving the use of performance standards, competition, and commercial practices in federal acquisition decisions.

2006 National Performance Management Award, American Society for Public Administration

- Received national award from largest public administration organization in the nation as “an individual whose outstanding teaching, education, training and consultation in performance management has made a significant contribution to the practice of public administration.”

Education:

Georgetown University, Edmund Walsh School of Foreign Service

Bachelor of Science in International Politics

Certificate in International Business Diplomacy

Organizational Development Resources, Inc.

Strategic Planning and Managing Organizational Change Certification

CHRISTOPHER GREEFF

6394 Winona Avenue
San Diego, CA 92120

619-287-1766
greeff@cox.net

SUMMARY

- Outstanding planning, presentation, and communication skills
- MBA with MS in Microbiology
- Over ten years as an environmental microbiologist and chemist
- Budgeting, RFP's, Organizational Management

PROFESSIONAL EXPERIENCE

La Jolla Band of Luiseño Indians
Tribal Administrator

March 2006-Present

Responsible for the management and supervision of an organization with an annual budget of \$4 million and 27 employees. Extensive federal grants management, including BIA, BLM, BOR and US EPA. Involved in tribal water rights issues. Business development. Development of both Personnel and Fiscal Policies and Procedures.

Environmental Engineering Laboratory, San Diego, CA
Director of Marketing

July 2006-Present

Part-time business development for a leading environmental laboratory in San Diego, California. Responsible for central and southern California territory, identifying new markets, contacting potential customers and working with existing customers to enhance their relationship with the laboratory.

La Jolla Band of Luiseño Indians, Pauma Valley, CA
Director, Tribal Wetlands and Surface Water Quality Programs

April 2004-October 2006

Director of Tribal Wetlands and Surface Water Quality Programs (Clean Water Act 104, 106), with combined budgets of \$360,000. Supervision of employees, federal and private foundation grants administration and writing. Wrote a U.S. EPA-approved program Quality Assurance Project Plan. Writing Requests for Proposal's, evaluation of proposals and contracts. Tribal community outreach and education. California wetlands data collection, including water quality, California Rapid Assessment Method for wetlands, Relevé vegetation assessment, and Macroinvertebrate Index of Biological Integrity. Data mapping and reporting using ARC/GIS9 geographic information system. Trained Parobotanist with the San Diego Natural History Museum Plant Atlas. Co-authored a Critical Habitat Plan for the Willow Flycatcher that was approved by the U.S. Fish and Wildlife Department. Also working under contract to develop a Business Plan for the Tribe, which will guide tribal economic development for the next 5-10 years.

Outremer, LLC; San Diego, CA
President

2002-2004

Management consulting in environmental laboratory operations and marketing. Outremer is still active as a sole proprietorship.

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The ClearWater Project, Carlsbad, CA

2001-2002

Project Manager

Operations and logistics management for an international nongovernmental organization in the field of nonprofit water system development and community support. Extensive writing, both technical and generalist. Website content development. Organizational development. On contract 2002 – 2003.

- International Water Project Management in India, Mexico, Tibet, and Tanzania.

City of Phoenix Water Services Laboratory, Phoenix, AZ

1991 – 2000

Chemist/Microbiologist

Responsible for water and wastewater testing and monitoring under NPDES regulations using microbiological and chemical tests. Method development, writing and editing SOP's, QA/QC including control charting in Excel, training of coworkers, microbial isolation and ID, Giardia and Cryptosporidium testing via EPA method 1623.

- First Primary Analyst in the State of Arizona (1996-1998) certified by US EPA to test municipal water for Cryptosporidium and Giardia under the Information Collection Rule.
- Presented technical written and verbal reports to middle and upper management and professional groups as a microbiologist with the City of Phoenix Water Services Laboratory.

Tucson Water, Tucson, AZ

1990 – 1991

Chemist

Chemical and microbiological testing of water and wastewater; extraction, derivitization and hybridization of water samples for herbicides, pesticides and phenols via GC/MS, water sampling and customer complaints.

ADDITIONAL SKILLS

Proficient in Excel, MS Word, PowerPoint, Mac OSX

EDUCATION

MBA, Business Administration—Arizona State University, Tempe, AZ

MS, Microbiology—University of Arizona, Tucson, AZ

BS, Biological Sciences—George Washington University, Washington, DC

AFFILIATIONS

Arizona Water for People, Chairman (1994-1997)

A nonprofit group dedicated to developing safe water resources in Sonora and Chihuahua, Mexico.

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Jack Kubota, Professional Engineer

SAN DIEGO, CALIF.

General Information	
Date of Birth: May 4, 1929 – Pasadena, California	Lifelong resident of California; City of San Diego (1952 - 1956) and City of Carlsbad (1957 to present)
Education	Professional Affiliations
High School: Colorado Springs, CO (1946) College: San Diego State University (1948-1949) University: University of California (1949-1952)	American Society of Civil Engineers – Life Member American Water Works Association – Life Member Water Environment Federation – Life Member
Registration	Military Experience
Professional Engineer – State of California No. 10056; April 1956	U.S. Navy; 1946 to 1948 Honorable Discharge

Work Experience and Expertise

I am now concluding 57 active years specializing in all aspects of engineering relating to water resources, potable water supplies, wastewater collection, treatment, and disposal; recycled/reclaimed water supplies; and municipal engineering services. Additionally, I have experience in the management of local water agencies. For wastewater agencies, I have served as an advisor to management in the various tasks beyond the scope of engineering services. For the first seven years of my career, I was employed by public agencies, namely the State of California, Department of Public Health Services; and the City of Carlsbad; and thereafter, as a private engineering consultant. Currently, I am semi-retired and continue to be active at a reduced level.

- 1952 - 1956: *Public Health Engineer - State Department of Public Health Services (DHS), San Diego, CA.* Activities included inspection of all "large" public water systems (over 200 connections) within San Diego, Riverside, and Imperial Counties; inspection of all municipal wastewater treatment plant and disposal systems; and liaison and assistance to local health agencies and Regional Water Quality Control Board (RWQCB). Specific projects of interest include:
 - Investigation of groundwater contamination issues
 - Assignments with RWQCB - Major project involved sampling San Diego Bay for contamination as a result of the discharge of sewage from all local bayside cities, and naval, commercial, and pleasure ships/vessels within the harbor. The results of this work ultimately led to the development of the Point Loma facility and total redirection of all wastewater flow out of San Diego Bay.
 - Continuous monitoring of improvements to local water systems as the communities transformed from rural/semi-urban communities into fully developing cities.
- 1957 - 1958: *City Engineer - City of Carlsbad.* Organized first in-house Office of City Engineer and assumed full responsibility for the Departments of Public Works, Wastewater Collection and Treatment/Disposal Systems, and the Public Water System. Provided complete city engineering services including all relevant work with the Planning Department for new development, and attendance of all Planning Commission meetings.
- 1959 - 1971: *Jack Y. Kubota - Consulting Engineer.* Established my private practice with an office in Carlsbad, California. Focused on my specialties, which include water supply, wastewater, and municipal engineering; and concentrated on serving coastal San Diego and Southern Orange County. During this initial period of my private engineering career, I served the County of San Diego, City of San Marcos, City of Carlsbad, City of San Juan Capistrano, City of Encinitas (Encinitas Sanitary District), City of Poway (Pomerado County Water District), and

Carlsbad Municipal Water District.

- 1972 - Present: Woodside/Kubota and Associates (and subsequent changes of ownership). My late business partner, Mr. Woodside, and I formed a business corporation in 1971 with his office in Santa Ana, California. We became a two-office, small engineering firm with subsequent acquisitions by larger firms and my reduction in working hours. I am now a sole-ownership consultant providing services on an "As-needed" basis.

Over the span of 50 plus years, I have amassed considerable experience in the development, planning, design, and construction of water/wastewater facilities. Included in a number of the projects was complete program management, construction management, all work relating to the acquisition of right-of-way for public facilities, and working with financial consultants for bond proceedings.

Most of the major engineering projects required our direct and involved proceedings with federal, state and local agencies. Among the agencies we dealt with were the RWQCB, DHS, State of California - Department of Transportation, Environmental Protection Agency, County of San Diego - Public Works and Health Services, and numerous environmental agencies.

In the course of pursuing management responsibilities for the City of Carlsbad - Carlsbad Municipal Water District, there was direct involvement with the San Diego County Water Authority and all of the local North San Diego County water agencies.

Projects of Interest

Commencing in the term of City Engineer of the City of Carlsbad (1957 - 1958), the concept of a regional wastewater treatment and disposal facility patterned after the development of the San Diego Metropolitan area project was embraced by Carlsbad and Vista. This was the beginning of the planning and implementation of the formation of what has now become the Encina Wastewater Authority (EWA). The six communities of Carlsbad, Vista, Buena, San Marcos, Leucadia/La Costa, and Encinitas are now served by a full-secondary wastewater treatment plant with ocean disposal of the treated effluent. Additionally, the Encina facility provides secondary effluent to the City of Carlsbad and Leucadia Wastewater District for additional treatment to produce reclaimed water for irrigation of golf courses and open space. In my capacity as engineering adviser to the Encinitas Sanitary District and various private interests, I was involved in the activities of EWA including the technical aspects of the plant from the first construction program through four phases of improvements and expansions. This activity spanned the period of 1958 to 2000.

During my tenure (1960 - 1982) as the District Engineer of the Pomerado County Water District, now the City of Poway, I became involved with the City of San Diego and neighboring sewer agencies. In the early 1970s, Poway decided that it was an appropriate time to abandon its local wastewater treatment plant and join the San Diego Metropolitan Sewerage system. I served as a member of the negotiation team to put together the agreement, which stipulated that when appropriate from an engineering design point of view, facilities be constructed that would serve both Poway and San Diego. Poway's initial tie-in to the City of San Diego included pipeline capacity to serve San Diego's Sabre Springs area. Later on I was involved with the construction of a major trunk sewer in north Pomerado Road to serve that developing area.



FLATIRON CONSTRUCTION CORP.

- FLATIRON CONSTRUCTORS, INC.
- FCI CONSTRUCTORS, INC.

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WWW.FLATIRONCORP.COM

John D. Nelson

Vice President Operations— FCI Constructors, Inc.

1995 – Present
FCI CONSTRUCTORS INC., Vista, California

Vice President Operations

2004 - Present

- > Mr. Nelson is responsible for the management of six to seven projects. He supervises and assists the project managers and superintendents in the project operations.

President/General Manger

- > As Division President, Mr. Nelson managed all division operations including active project management oversight for several multi-million dollar projects in Southern California.

- o Project management includes pre-construction planning, value engineering, project controls, design changes, equipment utilization, regular owner interface and design, and public relation issue resolution.

1981 - 1995
DALEY CORPORATION, San Diego, California

Vice President Construction

- > Mr. Nelson managed all major Caltrans projects, supervised project managers and project operations.
 - o He was responsible for engineering and estimating for all concrete structures and assisted in bid reviews.

1980 – 1981
CARVER CORPORATION, San Diego, California

Vice President/General Manager

- > Responsible for all earthwork and associated underground projects.

1976 – 1980
DALEY CORPORATION, San Diego, California

Vice President/Field Operations

- > Effectively managed all projects from review of bids to development of project budgets, supervision of all project managers and field operations, supervised purchasing, material/equipment, falsework inventory, all fleet trucking operations, and engineer estimates of all concrete structures.

1973 - 1976
DALEY CORPORATION, San Diego, California

1973 – 1976 Construction Manager Field Operations

1967 – 1973 Structures Superintendent

Barry Ingalls Newman
3308 Avenida Sierra
Escondido, California 92029-7937
760 - 743 - 5005
FAX 760 - 743 - 8224
BNewmanLaw@aol.com

Admitted to the practice of law in the states of California (Active status), New York (Active status), and Ohio (Inactive status) and in the appropriate Federal District and Appellate Courts in each jurisdiction. Also admitted to the United States Supreme Court (1967).

Education

JD (LL.B) New York University School of Law - 1955
BA Alfred University - 1952

History

- 2/88-Date -Private Practice of Law (General Commercial Practice)
 -Complex Commercial Mediator and Arbitrator
- 12/82-1/88 Great American Bank San Diego
 -Senior Executive Vice President
 -Chief Lending Officer and Manager of the Loan Group
 -CEO-Great American Development Corp. (1984-85)
- 10/79-12/82 Security Pacific Finance Group San Diego
 -Chairman, President and CEO
- 1/66-10/79 Aetna Business Credit, Inc. Hartford CT
 (one of the Aetna Life and Casualty Companies)
 -VP/Manager of Business Development New York
 -President-West Coast Operations Los Angeles
 -Senior VP Marketing and Corporate Planning
 Hartford, Connecticut
- 3/63-12/65 Meinhard - Commercial Corp. New York City
 -Manager-Commercial Finance Department
 -Legal Assistant to the Chairman
- 10/57-2/63 Private Practice of Law
 -Shapiro, Persky, Marken & Newman - Cleveland
 -Solo Practitioner - New York City
- 9/55-10/57 Military Service - U S Army
 -Instructor - Army Administration School
 "Uniform Code of Military Justice"
 Training Center-Fort Jackson, South Carolina

BARRY I. NEWMAN

Retired Banker and Practicing Attorney

Admitted to the practice of law in the states of California (Active status) , New York (Active status), and Ohio (Inactive status) and in the appropriate Federal District and Appellate Courts in each jurisdiction. Also admitted to the United States Supreme Court

Representative Current Activities

- San Diego County Capital Asset Leasing Corp . "SANCAL" (1984 - 2011)
 - Chairman of Board (1984-1992; 1993-2000)
Issuer of over \$1.2 Billion of Municipal Debt
- City of San Diego - Public Utilities Advisory Commission (2005 - 2007) San Diego
 - Chair of Wastewater Rate Case Committee (2007)
 - Member – Storm Water Committee (2007)
- San Diego/Imperial Counties Chapter of the Red Cross
 - Finance Committee
- San Diego County Treasury Oversight Committee (1995-2010)
 - Chairman 1995 - Date
- San Diego County Taxpayers Association (1982 - Date)
 - Board of Directors and Executive Committee
 - Past President (1987-1989)
- San Diego Superior Court -Judge *Pro Tem* (2001 - Date)
 - North County Division and Central Division
- County Audit Committee (2001 - Date)

Representative Past Activities

- Metropolitan Wastewater Programs Oversight Committee (1992 - 2001)
 - Vice Chairman (1993-2001)
- Blue Ribbon Commission on San Diego/Imperial Counties Red Cross(2002)
 - Vice Chair
- San Diego County 1999-2000 Grand Jury - Foreman Pro Tem
- San Diego Community College District - Independent Citizens' Oversight Committee
 - Re: Prop "S" Bond Issue (2003-2006)
- Escondido Unified School District - Independent Citizens Oversight Committee
 - Re: 2002 Bond Issue (2002-2003)
- San Diego Region Citizen's Commission on Local Government Efficiency & Restructuring "SANCoGER"
(Mandated by Ballot Proposition A - 11/93)
 - Chairman (1994 – 1996)
- The Episcopal Diocese of San Diego -Treasurer of the Diocese (1993 - 2001)
- San Diego City Manager's Budget Committee - Member 1990-1991

RESUMÉ, JAMES A. PEUGH, FOR APPLICATION FOR
CITY OF SAN DIEGO INDEPENDENT OVERSIGHT COMMITTEE - MAY, 2007

ENVIRONMENTAL ACTIVITIES:

- FRIENDS OF FAMOSA SLOUGH:** Board member since 1986. Chairman since 1988. Conduct interpretive walks, cleanups, maintenance, habitat restoration, write and manage grants, manage projects, monitor watershed, and work with City departments and regulatory agencies. Provide classroom presentations and field trips. Helped City and consultants develop Famosa Slough Enhancement Plan, 1994.
- SAN DIEGO AUDUBON SOCIETY:** Board member since 1988. Chapter president from 1993 to 1996. Current Chair of Conservation Committee. Serve as Chapter spokesperson on wildlife conservation and water quality issues. Lead the chapter's least tern nesting area maintenance projects.
- SAN DIEGO BAY COUNCIL:** Have represented San Diego Audubon on this coalition of environmental organizations, and its predecessor coalition since about 1990.
- SAN DIEGO RIVER PARK FOUNDATION:** Board member, since 2002.
- SAN DIEGO RIVER CONSERVANCY:** Appointed by Senator John Burton, May 2003.
- SAN DIEGO CITY WETLANDS ADVISORY BOARD:** Current Chairman. Member since 1992. Advise Mayor, City Council, and City staff on wetland issues.
- CITY OF SAN DIEGO PUBLIC UTILITIES ADVISORY COMMISSION (PUAC):** Advise Mayor and Council on Water and Wastewater Department issues. Appointed by Mayor Murphy, April 2002.
- PUAC STORMWATER COMMITTEE:** Chair since committee establishment in December 2006.
- SAN DIEGO CITY/COUNTY TIJUANA RIVER VALLEY FLOOD DAMAGE TASK FORCE:** Represent Wetlands Advisory Board and San Diego Audubon from 1994 to present.
- SAN DIEGO COUNTY PARKS ADVISORY BOARD:** Appointed by Supervisor Ron Roberts, March 1995 through present. Advises County Staff and Supervisors on park issues.
- PORT OF SAN DIEGO ENVIRONMENTAL COMMITTEE:** Member since establishment in 2006.
- IBWC SOUTH BAY CITIZEN COMMITTEE:** 2002 to present.
- SAN DIEGO HARBOR SAFETY COMMITTEE:** Represent environmental organizations since 2003.
- CALTRANS EXTERNAL ADVISORY LIAISON COMMITTEE:** Member since 2003.
- CHULA VISTA BAYFRONT MASTER PLAN CITIZENS ADVISORY COMMITTEE:** Member since 2003.
- OFF-HIGHWAY VEHICLE PARK, SD COUNTY STAKEHOLDER GROUP:** Was member 2003 to 2007.
- OTAY RIVER WATERSHED MANAGEMENT PLAN WORKING GROUP:** Was member 2004-2006
- SAN DIEGO CANYON SEWER ACCESS TASK FORCE:** Was a member, 2000-2001.
- U.S. NAVY INTEGRATED NATURAL RESOURCES MANAGEMENT PROGRAM FOR SAN DIEGO BAY:** Represented the environmental community on the Technical Oversight Committee, 1997-1999.
- INTERAGENCY PANEL ON SAN DIEGO BAY WATER QUALITY:** San Diego Audubon Society representative, 1994 to 1997. Was on supercomputer, Fish and Wildlife, and Recreation Subcommittees.

RECOGNITION

- SAN DIEGO EARTHWORKS:** "Environmental Action and Restoration That Helps" Award, May 2006.
- REPUBLICANS FOR ENVIRONMENTAL PROTECTION:** Citizen Conservation Achievement Award, 2003.
- COASTAL AMERICA:** Award for work on Navy INRMP and Habitat Restoration Project, 2002.
- SAN DIEGO AUDUBON SOCIETY:** Norma Sullivan Conservation Award, May 2001.
- NATIONAL AUDUBON SOCIETY:** California Region, Conservation Volunteer Award, 1998.
- DAUGHTERS OF THE AMERICAN REVOLUTION:** National Conservation Award, 1997.
- SAN DIEGO CITY PARK AND RECREATION DEPARTMENT:** America's Finest Volunteer Award, 1996.
- ENVIRONMENTAL HEALTH COALITION:** "Difference-Maker" Award, 1995.
- NATIONAL AUDUBON SOCIETY:** Conservation Certificate of Merit, 1992.

EDUCATION: Occidental College, Los Angeles, BA in Physics, 1960.

VOCATION: Retired. Previously was a physicist at Navy Command, Control, Ocean Surveillance Center, Research and Development Division and predecessor laboratories, 1960-1993. Worked in ocean engineering, development of signal processing systems, and undersea warfare concepts and systems.

HOBBIES: Birding, sailing, bicycling, kayaking, hiking, grand parenting, writing, traveling to natural parks and wildlife refuges, habitat restoration, and native plant gardening.

Charles P. Richardson

5446 Foxhound Way, San Diego Ca, 92130

(Tel) 858-350-7660 / (Fax) 858-350-7688

chuckrcpa@aol.com

Experience:

Jan. 2000 to Mar. 2003 – held positions of Chief Financial Officer, then Chief Operating Officer and finally President of GreenPoint Credit LLC, San Diego, CA (which was a mortgage loan originations and loan servicing company that had operations in 36 states, had approximately 1,100 employees and was the principal finance company subsidiary of GreenPoint Financial Corp.). Elected early retirement in March 2003.

Jan. 1999 to Dec. 1999 – Executive Vice President – Mergers & Acquisitions, GreenPoint Financial Corp., New York, NY (which was a NYSE listed nationally Diversified financial company with over \$20 billion in total assets and approximately 4,500 employees).

Mar. 1994 to Dec. 1998 – Executive Vice President and Chief Financial Officer of GreenPoint Financial Corp., New York, NY.

Mar. 1993 to Feb. 1994 – Senior Vice President and Treasurer of GreenPoint Bank, New York, NY (which was an \$11 billion, in assets, banking subsidiary of GreenPoint Financial Corp., with approximately 1,800 employees).

Feb. 1992 to Mar. 1993 – Worked as an Independent Consultant to financial services industry clientele in New York, NY

May 1985 to Feb. 1992 – Executive Vice President and Chief Financial Officer of Dollar Dry Dock Bank (which was a \$4 billion, in assets, New York State Savings Bank with approximately 1,300 employees).

Aug. 1981 to May 1985 – Vice President and Chief Audit Officer of First Fidelity Bancorporation of NJ (which was a \$3 billion commercial banking company with approximately 1,500 employees).

Mar. 1972 to Aug. 1981 – rose to the rank of Audit Manager within the New York City regional offices of Deloitte, Haskins & Sells (which at the time was one of the eight largest public accounting firms in the U.S.A).

Feb. 1969 to Feb. 1972 - U.S. Army Officer (Active Duty) with one thirteen month tour of duty in the Republic of South Korea.

Education: Temple University, Philadelphia, Pa.
Bachelor of Business Administration (Jan. 1969)
Certified Public Accountant – NY State, 1975 (inactive since 1985)

Irene Stallard-Rodriguez
6846 Mewall Drive
San Diego, California 92119
(619) 741-7674 (office) (619) 647-6769 (cell)

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07 MAY -7 PM 3:43

SAN DIEGO, CALIF.

Highlights of Qualifications

- Over 20 years of management experience (high volume retail, commercial leasing, property management and Marketing)
- Seven years of owning and operating a Marketing Agency
- Excellent Leadership and Public Relations skills
- Multi-task oriented
- Excellent public speaking skills
- Bilingual; English/Spanish
- Established rapport with local elected officials/Governmental agencies
- Experience with PC Computer systems
- Real Estate License

Professional Experience

Rodriguez Marketing, LLC **San Diego, CA 1999-Present**
President and Founder Rodriguez Marketing, LLC: A full service advertising agency, develop branding and advertising campaigns. Marketing consulting services for the Hispanic, Asian and Gay/Lesbian Markets: Consulting Services: for tenant leasing in shopping centers and Mexico border issues.

San Diego Factory Outlet Center **San Diego, CA 1989-1999**
General Manager: Responsible for 245,000 sq.ft. Factory Outlet Center.
Property management: Lease negotiations and renewals with major tenants and non-conforming tenants, vendor management, annual budgets, cam reconciliations and managed and implemented the Advertising/Marketing budget of over \$350,000 annual budget.

Gateway Market Place **San Diego, CA 1986-1989**
Price Company
General Manager -Gateway Project in Southeast San Diego, a Sol Price redevelopment venture with the City of San Diego. Construction and operations manager of the project which included 100,000 square foot retail center, tire center, pharmacy, and food court.

Price Club **San Diego, CA 1984-1986**
General Manager, merchandise manager and special projects manager for a warehouse club retailer.

Irene Stallard-Rodriguez

COMMUNITY PARTICIPATION

Volunteer member of Mayor Sanders Vision Program

2000-2007 Board Member of the Border View YMCA

1991-2005 Founded the "Willow Perfect Attendance Program" this program has been a great success with over 100 kids with perfect attendance every year. Willow is now leading the district in attendance.

1999-2001 Hispanic Blood Drive & Kids Fiesta

1989-2004 Elected Board member of the San Ysidro Chamber of Commerce- Served as President 1996-1999

1999 - Founded the "Business Improvement District" (BID) in the San Ysidro Community. Served as interim President and Board Member.

1995 - Elected to the San Ysidro Project Area Committee (PAC) Served as Vice Chair.

1995 - Board member of the "Citizen Advisory Board" with the U. S. Border Patrol.

1993 - Appointed by the Major of the City of San Diego to serve on the selection committee for the Cities Redevelopment Manager.

1991-1993 Appointed "Citizens advisory board" San Diego Police Department.

AWARDS & HONORS

YWCA Tribute to Women in Industry (TWIN) Award

Channel 10 Leadership Award 1993

"Women of the Year" for the California 40th Senate District 1997

Exceptional Employer Award-San Diego Chamber of Commerce, SD Consortium & Private Industry council 1993

Finalist for the San Diego Business Journals "1998 Women Who Mean Business" Award

EDUCATION

National University, San Diego, CA Business Administration

Grossmont College El Cajon, California

Business Administration

References upon request

GAIL M. WELCH

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SAN DIEGO, CALIF.

OBJECTIVE

Serve as member of the City of San Diego's Independent Rates Oversight Committee (IROC).

EXPERIENCE

2006-Present QUALCOMM Real Estate and Facilities (QREF) San Diego, CA

Energy Manager

- Oversight of total utility spends (gas, electric and water) totaling \$19.6M for FY07.
- Develop key energy metrics for Social Responsibility reporting to Human Resources, Investments and other senior management.
- Manage opportunities for commodity negotiations to minimize risk in utility spends.
- Investigate and promulgate continuing opportunities for energy efficiency and sustainability.
- Stewardship of energy incentive programs for QUALCOMM.
- Support California Climate Action Registry annual reporting and other activities.
- Manage key Request for Proposal projects in QREF.
- Manage annual Facilities and Customer Satisfaction benchmarking projects.
- Completed the SDG&E certified Building Operator Certification training in March 2007.
- Serve as QUALCOMM's energy representative for various community agencies and organizations (IEA-Industrial Environmental Association, SDGE MCAP-Major Customer Advisory Group, SANDAG Energy Working Group, SDRSP Energy Committee).

2001-2005 QUALCOMM Corporate Finance San Diego, CA

Staff Financial Analyst

- Financial management of Facilities, Administration, Security and IT department budgets/operations and Construction Projects totaling \$305M for FY05 and approximately \$458M for FY06.
- Interfaced with Facilities Project Managers and Financial Management to obtain project approvals and provide timely project analysis and management reporting.
- Conducted extensive "what if" analyses and developed cost models for presentation to senior management to support decision making for major new construction projects.
- Developed Enterprise Headcount Projections model for presentation to senior management to support decision making for the Facilities Strategic Space Planning Committee. The model headcount results were utilized by Corporate Finance management for the FY06 budget process.
- Established Facilities Allocation Rates for Company. Acted as company focal point and "resource" for square footage allocation and methodology inquiries from Business Units.
- Developed and Implemented a Revised Facilities Allocation Methodology in conjunction with Business Units and Corporate Accounting resulting in a more accurate "San Diego" facilities rate (effective FY03).

1998–2001 QUALCOMM QWBS Business Unit

San Diego, CA

Staff Financial Analyst

- Supported development and implementation of new Peoplesoft processes for Omnitracs software maintenance renewals and new license billings. Interfaced with Purchasing/Contracts staff, Product Sales staff and Product Development staff.
- Provided financial management of departmental budgets, expenditures, consultant support and software revenue recognition.
- Developed innovative and detailed analyses resulting in increased accuracy for: QWBS Repair Center pricing of new and existing products, product cost reporting and metrics, and HRU (Housing Replacement Unit) Warranty Reserve for OMNITRACS.

1996–1998 QUALCOMM Fixed Assets Accounting

San Diego, CA

Supervisor of Fixed Assets

- Supervised staff of four accountants in Fixed Assets daily activities and led efforts to create detailed desktop procedures, developed metrics to increase efficiencies and reduced month end close times.
- Served as *Functional Project Manager* resulting in the successful development, testing, implementation and transition to new asset management software - Peoplesoft Asset Management for accounting and tax books. Coordinated extensively with Qualcomm Tax Department management and staff.
- Developed and implemented training for Accounting staff and created detailed desktop procedure manual which is still in use today.
- Finance Representative for EMR development and implementation project contributing to a reduction in month end accounting close processes.

1994–1996 QUALCOMM Engineering Finance

San Diego, CA

Senior Finance Analyst

- Provided financial analyses and budgetary support to Engineering VPs and other internal customers such as the Tax Department for analyses and documentation in support of the R&D Tax Credit.
- Provided statistical analyses and financial support for engineering staff merit reviews to Senior Engineering management. Developed and presented final merit and stock recommendations to Dr Jacobs and Senior HR and Engineering staff for final approvals.
- Appointed by Corporate Controller to serve as Functional Project Manager to restructure Qualcomm's Labor Resource Codes leading to a reduction in codes, streamlined accounting processes and reporting, and increased employee labor rates confidentiality.

1991–1994 Photon Research Associates, Inc.

Arlington, VA

Business Manager

- Financial Management of major company contracts for the United States Department of Defense.
- Company liaison between West Coast Corporate Staff and Department of Defense customers in Procurement and Project Review Management. Focal point of contact for all matters related to financial execution, business plans, budget formulation, and cost and schedule analyses and monitoring.

1989–1991 Logicon, Incorporated

San Diego, CA

Senior Cost Analyst

- Financial analyses and support of various Government funded contracts.
- Prepared funds/planning requirements, contract cost/profit analysis, contract billing/collection and monthly reporting for corporate accounting management and functional project managers.

1980–1989 US Department of Energy and Department of Defense, Pentagon, Washington, DC
(Held Top Secret Clearance)

Program Analyst

- Led efforts to increase efficiencies in Strategic Defense Initiative funding appropriations and funding allocation processes. Actively managed funding allocations in conjunction with senior military finance and contracting staff in the US Navy, US Army, US Air Force, US Defense Nuclear Agency, US Department of Energy and the Pentagon.
- US Defense Advanced Research Projects Agency program analyst supporting congressional documentation on defense programs funding and reviewed major defense contractor cost and schedule reporting on major defense programs.
- US Department of Energy Contract Specialist. Negotiated and administered innovative research and development contracts for project managers and scientists, and conducted competitive procurements.
- Consecutively promoted and earned outstanding performance reviews.

EDUCATION

1985–1987 American University

Washington, DC

- Masters in Public Financial Management.

1975–1978 Utica College of Syracuse University.

Utica, NY

- B.S., Business Administration.
- Graduated *Cum Laude*.

E-MAIL: GWELCH@QUALCOMM.COM

12741 Chandon Court, San Diego, CA 92130

Phone: (858)658-4101 (Work), (858)354-7654 (Cell), (858)794-8567 (Home)

REQUEST FOR COUNCIL ACTION
CITY OF SAN DIEGO

1. CERTIFICATE NUMBER
(FOR AUDITOR'S USE ONLY) **336**
7/31

CITY ATTORNEY

2. FROM (ORIGINATING DEPARTMENT):
MAYOR JERRY SANDERS

3. DATE:
7/16/07

SUBJECT:
APPOINTMENTS TO THE INDEPENDENT RATES OVERSIGHT COMMITTEE

4. PRIMARY CONTACT (NAME, PHONE, & MAIL STA.)
SA Gordon MS11A, 67740

6. SECONDARY CONTACT (NAME, PHONE, & MAIL STA.)
Jeff Gattas MS 11A, 66980

7. CHECK BOX IF REPORT TO COUNCIL IS ATTACHED

8. COMPLETE FOR ACCOUNTING PURPOSES

NO.				
PT.				
ORGANIZATION				
PROJECT ACCOUNT				
BUDGET ORDER				
P. NUMBER				
QUANTITY				

9. ADDITIONAL INFORMATION / ESTIMATED COST:
**RECEIVED
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JUL 21 AM 8:35**

10. ROUTING AND APPROVALS

DATE (#)	APPROVING AUTHORITY	APPROVAL SIGNATURE	DATE SIGNED	ROUTE (#)	APPROVING AUTHORITY	APPROVAL SIGNATURE	DATE SIGNED
1	ORIG. DEPT/LG	<i>L. Gordon</i>	7/16/07	8	DEPUTY CHIEF	<i>[Signature]</i>	7/16/07
2	AUDITOR			9	COO		
3				10	CITY ATTORNEY	<i>[Signature]</i>	7/18/07
4	CFO			11	ORIG. DEPT/ COUNCIL LIAISON	<i>[Signature]</i>	7/17/07
5					DOCKET COORD: _____ COUNCIL LIAISON _____		
6				<input checked="" type="checkbox"/>	COUNCIL PRESIDENT	<input type="checkbox"/> SPOB <input type="checkbox"/> CONSENT <input checked="" type="checkbox"/> ADOPTION	
7					<input type="checkbox"/> REFER TO: _____	COUNCIL DATE: 7/31/07	

11. PREPARATION OF: RESOLUTIONS ORDINANCE(S) AGREEMENT(S) DEED(S)

Appointing Linda Cocking, Christopher Greef, Jack Kubota, John Nelson, Charles Richardson for terms expiring May 1, 2009, and Lawrence Clemens, Carl DeMaio, Barry Newman, James Peugh, Irene Stallard-Rodriguez, and Gail Welch for terms expiring May 1, 2011. Please see Mayor Sanders' July 23, 2007 nominating memorandum which is attached.

11A. STAFF RECOMMENDATIONS: Ratify nominations as submitted.

12. SPECIAL CONDITIONS (REFER TO A.R. 3.20 FOR INFORMATION ON COMPLETING THIS SECTION.)

COUNCIL DISTRICT(S): Larry Clemens- N/A; Linda Cocking-CD 7; Carl DeMaio-CD 5; Christopher Greef-CD 7; Jack Kubota-N/A; John Nelson-CD 2; Barry Newman-N/A; James Peugh-CD 2; Charles Richardson-CD 1; Irene Stallard-Rodriguez-CD 7; and Gail Welch-CD 1

COMMUNITY AREA(S): Larry Clemens resides in Rancho Santa Fe; Linda Cocking resides in Tierrasanta; Carl DeMaio resides in Rancho Bernardo; Christopher Greef resides in Allied Gardens; Jack Kubota resides in Carlsbad; John Nelson resides in Crown Point/Pacific Beach; Barry Newman resides in Escondido; James Peugh resides in Point Loma; Charles Richardson resides in Carmel Valley; Irene Stallard-Rodriguez resides in San Marcos; and Gail Welch resides in Carmel Valley.

DATE:

RESOLUTION NUMBER R-_____

DATE OF FINAL PASSAGE _____

WHEREAS, a new Independent Rates Oversight Committee [IROC] was created by ordinance, O-19607, effective April 18, 2007, as part of a comprehensive safeguard plan for a new rate structure adopted for the City's water and wastewater systems; and

WHEREAS, eleven volunteers will serve on the IROC to assist the City to track and review the use of rate proceeds intended to fund capital improvement projects for the water and wastewater systems; and

WHEREAS, the IROC will replace the City's existing Public Utilities Advisory Commission, assuming its duties related to the review of policy, proposals and advice sought by the water and wastewater systems, and will also take on expanded duties; and

WHEREAS, the IROC will be charged with, among other things, reviewing reports on the expenditure of rate and bond proceeds; reviewing independent performance audits on the City's water and wastewater systems; advising about the efficiency and performance of both systems; overseeing department savings efforts; and providing an annual public report to the Mayor and City Council;

BE IT RESOLVED, by the Council of the City of San Diego, that the following appointments by the Mayor of the City of San Diego to serve as members of the new Independent Rates Oversight Committee, for terms ending as indicated, be and the same are hereby confirmed:

<u>NAME</u>	<u>CATEGORY</u>	<u>TERM ENDING</u>
Linda Cocking (Tierrasanta, District 7) (Appointment)	Multi-family residential ratepayer representative	May 1, 2009
Christopher Greef (Allied Gardens, District 7) (Appointment)	Science Professional	May 1, 2009
Jack Kubota (Carlsbad) (Appointment)	Engineering Professional	May 1, 2009
Charles Richardson (Carmel Valley, District 1) (Appointment)	Audit and Accounting Professional	May 1, 2009
John Nelson (Crown Point/Pacific Beach, District 2) (Appointment)	Temporary Irrigation & Construction Representative	May 1, 2009
Lawrence Clemens (Rancho Santa Fe) (Appointment)	Construction Management Professional	May 1, 2011
Carl DeMaio (Rancho Bernardo, District 5) (Appointment)	Finance/Municipal Finance Representative (Chair of the Committee)	May 1, 2011
Barry Newman (Escondido) (Appointment)	Law Professional	May 1, 2011
James Peugh (Point Loma, District 2) (Appointment)	Environmental Representative	May 1, 2011
Irene Stallard-Rodriguez (San Carlos, District 7) (Appointment)	Single-family residential ratepayer representative	May 1, 2011
Gail Welch (Carmel Valley, District 1) (Appointment)	Commercial and industrial ratepayer representative	May 1, 2011

APPROVED: MICHAEL J. AGUIRRE, City Attorney

By

Catherine M. Bradley
Catherine M. Bradley
Chief Deputy City Attorney

CMB:als
07/23/07
Or.Dept:Mayor
R-2008-84

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of _____.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: _____
(date)

JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor

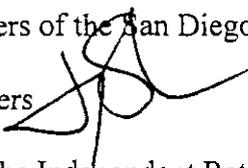
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OFFICE OF MAYOR JERRY SANDERS
CITY OF SAN DIEGO

MEMORANDUM

DATE : July 16, 2007
TO : Honorable Members of the San Diego City Council
FROM : Mayor Jerry Sanders 
SUBJECT : Appointments to the Independent Rates Oversight Committee

It is my pleasure to appoint Lawrence Clemens, Linda Cocking, Carl DeMaio, Christopher Greef, Jack Kubota, Barry Newman, James Peugh, Charles Richardson, Irene Stallard-Rodriguez, and Gail Welch to the Independent Rates Oversight Committee, subject to your confirmation.

Larry Clemens is President of Barratt American, Urban Division, and is responsible for all aspects of development of urban mixed-use projects. Mr. Clemens has over 30 years experience in community and resort master planning, entitlement, construction, and project management. Throughout his career many San Diego area development projects under Mr. Clemens' leadership, have received numerous design awards. Previously, Mr. Clemens was the President of Lennar Homes – San Diego Communities and San Diego Urban Division. He was also the Vice President, General Manager of Hillman Properties where he oversaw the development of Aviara, the \$1 billion resort community in Carlsbad. Mr. Clemens will serve as the Construction Management Professional on this committee for a term expiring May 1, 2011. Mr. Clemens resides in Rancho Santa Fe.

Linda Cocking is a Residential and Commercial Property Manager and Owner experienced in all aspects of real estate finance, ownership, and management of residential and commercial units. Ms. Cocking has managed and owned properties for more than 30 years and obtained her real estate broker license from the California Department of Real Estate in 1989. Ms. Cocking also has more than 12 years experience as a financial planner and became a Certified Financial Planner in 1984. Ms. Cocking will serve as the Multi-Family Residential Ratepayer representative on this committee for a term expiring May 1, 2009. Linda Cocking resides in Tierrasanta.

002298

Carl DeMaio is the Founder, Chairman, and Chief Executive Officer of the Performance Institute and the American Strategic Management Institute (AMSI), both established in March 2000. The Performance Institute is the largest private government accountability and management improvement think tank in the nation. AMSI is a consulting and training firm designed to improve corporate governance and implement performance management systems. From 1999-2003, Mr. DeMaio was a Senior Fellow for the Reason Foundation and provided policy analysis at the presidential, congressional, gubernatorial and mayoral levels on budget accountability and government reform issues. As a Director of Strategic Planning for the Congressional Institute, Mr. DeMaio provided insight into budget appropriations issues which resulted in government reform statutes including the Government Performance and Results Act and Chief Financial Officers Act. Mr. DeMaio will serve as the Finance/Municipal Finance representative on this committee for a term expiring May 1, 2011. It is my intent to appoint Carl DeMaio as Chair of the Independent Rates Oversight Committee. Carl DeMaio resides in Rancho Bernardo.

Christopher Greef is the Tribal Administrator for the La Jolla Band of Luiseno Indians responsible for the management of an organization with an annual budget of \$4 million. He directs and oversees the tribe's federal grant management and interfaces with federal, state and county agencies. Mr. Greef also has extensive environmental laboratory management, tribal wetlands, and surface water quality expertise. He also has more than 10 years experience as a Chemist and Microbiologist. As a Chemist/Microbiologist for the City of Phoenix Water Services Laboratory, Mr. Greef was responsible for water and wastewater testing. As a Chemist for Tuscon Water, Mr. Greef was responsible for the chemical and microbiological testing of water and waste water, extraction, derivitization and hybridization of water samples for herbicides, pesticides and phenols. Mr. Greef will serve as the Science Professional on this committee for a term expiring May 1, 2009. Mr. Greef resides in Allied Gardens.

Jack Kubota is a semi-retired Professional Engineer specializing in all aspects of engineering related to water resources, potable water supplies, reclaimed/recycled water supplies, wastewater collection, treatment, and disposal, and municipal engineering services. With more than 57 years experience, Mr. Kubota has been a Public Health Engineer, City Engineer, Consulting Engineer, and District Engineer. His technical and engineering expertise supported the development of the Encina Wastewater Authority which currently provides wastewater treatment for more than 300,000 people in North San Diego County. Throughout Mr. Kubota's career, he has played a key role in the development, planning, design, and construction of many water and wastewater facilities. He currently is the sole-ownership consultant of a small engineering firm, providing services on an as-needed basis. Mr. Kubota will serve as the Engineering Professional on this committee for a term expiring May 1, 2009. Mr. Kubota resides in Carlsbad.

Barry Newman is a retired banker and a practicing attorney in private practice and currently serves as a Complex Commercial Mediator and Arbitrator. He is also a San Diego Superior Court Judge Pro Tem for the North County and Central divisions and on the Board of Directors for the San Diego County Capital Asset Leasing Corporation.

~~002299~~ Newman was the Senior Executive Vice President for Great American Bank and the Chairman, President & CEO for Security Pacific Finance Group. In addition to his professional commitments, Mr. Newman has led and served on numerous boards, commissions, and committees including the Public Utilities Advisory Commission (2005-2007) and the Metropolitan Wastewater Programs Oversight Committee (1992-2001). He is currently the Chairman of the San Diego County Treasury Oversight Committee, a member of the San Diego County Audit Committee, Board member and Past President of the San Diego County Taxpayers Association, and served on the Finance Committee for San Diego/Imperial Counties Chapter of the American Red Cross. Mr. Newman will serve as the Law Professional on this committee for a term expiring May 1, 2011. Mr. Newman resides in Escondido.

James Peugh is a retired physicist who worked at Navy Command, Control, Ocean Surveillance Center in the Naval Research and Development Division for over 30 years. As a physicist, Mr. Peugh worked in ocean engineering, signal processing, and undersea warfare concepts and systems. Over the last 20 years, Mr. Peugh has been a wildlife preservation, habitat restoration, watershed, water quality, and environmental advocate and has been affiliated with various environmental organizations including Friends of Famosa Slough, San Diego Audubon Society, San Diego Bay Council, San Diego River Park Foundation, and San Diego River Conservancy. Mr. Peugh has also served on numerous boards, advisory groups, committees, panels and working groups and has provided his expertise on several of the City's commissions including the Public Utilities Advisory Commission and the Wetlands Advisory Board. Mr. Peugh will serve as the Environmental representative on this committee for a term expiring May 1, 2011. Mr. Peugh resides in Point Loma.

Charles Richardson is a retired Chief Financial Officer and President for GreenPoint Financial Corporation and GreenPoint Credit, LLC. He has more than 35 years experience in the financial industry and has served as Executive Vice President and Chief Financial Officer, Vice President and Chief Audit Officer, Senior Vice President and Treasurer, Audit Manager and other executive level positions for various banks and financial institutions including GreenPoint Bank, Dollar Dry Dock Bank, First Fidelity Bancorporation, and Deloitte, Haskins & Sells. His financial expertise includes auditing, public accounting, mergers and acquisitions, commercial banking, mortgage loan originations and loan servicing, and asset management. He was also formerly a Certified Public Accountant. Mr. Richardson will serve as the Audit and Accounting Professional on this committee for a term expiring May 1, 2009. Mr. Richardson resides in Carmel Valley.

Irene Stallard-Rodriguez has over 20 years of marketing and management experience in high-volume retail, commercial leasing, and property management. She is currently the President and Founder of Rodriguez Marketing, LLC, a full service advertising agency that develops branding and advertising campaigns. Previously, she was the General Manager for the San Diego Factory Outlet Center and was responsible for property management, lease negotiations, tenant relations, and vendor management. Ms. Stallard-Rodriguez was also the General Manager for the Gateway Market Place. Ms. Stallard-Rodriguez will serve as the Single-Family Residential Ratepayer representative on this committee for a term expiring May 1, 2011. Ms. Stallard-Rodriguez lives in San Carlos.

Gail Welch is an Energy Manager for QUALCOMM Real Estate and Facilities. As the Energy Manager, Ms. Welch is responsible for oversight of total utility expenditures (gas, electricity, and water) and managing opportunities for commodity negotiations to minimize risk in utility expenditures. She also manages energy incentive programs and investigates expanded opportunities for energy efficiency and sustainability. Ms. Welch also serves as QUALCOMM's energy representative and liaison with various community agencies and associations including Industrial Environmental Association (IEA) and SANDAG Energy Working Group. Previously, Ms. Welch served in QUALCOMM's Corporate Finance Department as a Staff Financial Analyst where she managed various construction project and department budgets. Ms. Welch will serve as the Commercial & Industrial Ratepayer representative on this committee for a term expiring May 1, 2011. Ms. Welch resides in Carmel Valley.

Upon completion of the vetting process, a Temporary Irrigation & Construction Ratepayer representative will be appointed.

I ask that you confirm these appointments and join me in acknowledging these individuals for their continued willingness to give of their time and serve the City of San Diego.

JS:LG

cc: City Attorney Michael Aguirre
City Clerk Elizabeth Maland

002301

D. Larry Clemens

P.O. Box 7134, Rancho Santa Fe, CA 92067 (858)756.4422
E-Mail: dlarryclemens@yahoo.com

Summary of Qualifications

As a senior executive in the land development business, I possess over 30 years of experience in the fields of community and resort master planning, entitlement, and project management. I have been responsible for development programs with a value that exceeds \$2 billion. My background includes extensive experience in master planning resort communities, merchant builder programs, development of urban mixed use properties (mid and high rise), management of development teams, organization, public and community relations, public affairs, government and public agency entitlement processes, recruiting and training professional staff and consultants, and establishing budgets and schedules. My most valuable resources include my management style, contacts within the development community, political liaisons (local, state, and federal), written and oral communication skills and the ability to solve problems and win cooperation from people at all levels.

As a third generation San Diegan, I have strong community and political ties in the City and County of San Diego, as well as most of the municipalities within the County of San Diego.

Professional Experience

May, 2006 – Present

President – Barratt American Urban

Responsible for all aspects of development of urban mixed-use projects ranging from on-grade attached product to high-rise. Seahaus in La Jolla, California was named the attached community of the year in 2005, and Aragon was named the national best attached project in 2007 by NAHB; Metrome, downtown San Diego, also received numerous design awards. Currently designing a mixed use high rise in San Diego with 5 floors of commercial and 12 floors of residential. Other projects under construction or design is City Square, Escondido, California; Red Car Junction, Monrovia, California. Additionally responsible for Construction Management and General Contracting activities. Currently, constructing the Villas at the Grand Del Mar and managing the construction at The Lillian in Rancho Santa Fe.

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December, 2002 – April, 2006

President – Lennar – San Diego Communities
President – Lennar – San Diego Urban Division

Bottom line responsibility in managing a Division with 25 associates. Responsibilities included: manage acquisition and due diligence, design (architectural /engineering) and entitlements, sales and marketing, annual business planning and execution, and partner relations. Development projects include: *master planned communities of Bressi Ranch (Carlsbad, CA), The Bridges (Rancho Santa Fe, CA), Ballpark Village (Downtown San Diego, CA).* Other mid and high rise residential buildings include: *La Vita (Little Italy, San Diego, CA), Alicante (Banker's Hill, San Diego, CA), Breeza (Embarcadero, San Diego, CA), and St. Paul's Cathedral residential towers (Banker's Hill, San Diego, CA).*

December 2001 – June, 2002

Vice President - DMB

Confidential project on the Central Coast of California

A 5000+ Acre master planned community ("New Town"). Responsible for all planning and technical studies to establish the master plan and to entitle the plan with local, state, and federal governmental agencies. The master plan development will consist of mixed-use to include residential, office / commercial, retail, a Town Center, schools, regional parks, and open spaces. I will establish the development staff, consulting team, and other professional advisors. Additionally, a Community Outreach Plan will be pursued to organize community support for the master planned community, and ultimately establish a merchant builder program.

December 1998 – 2002

Principal – The Clemens Group

Provide residential project management, real estate brokerage services; specializing in project entitlements with emphasis on permits within the California coastal zone, other Resource Agency permits; Public Affairs and Land Development

November, 1984 – December, 1998

Vice President, General Manager – Hillman Properties

Responsible for all aspects of the 1000 acre Aviara residential and resort development in Carlsbad, California. Processed and obtained all City, California

002303

Coastal Commission, and Federal and State Resource Agency permits and approved subdivision maps. Managed a staff of 20, which included: planning, operations, marketing, and finance. Developed a Merchant Builder program and sold all of the mapped residential land; helped to create a partnership with a prestigious hotel operator (Four Seasons Hotels and Resorts) and successfully opened the hotel, golf course and Club House, and Timeshare component. The Aviara project was given numerous awards of excellence, including the National Home Builder's Association as the "Best Master Planned Community in the nation" and The Pacific Coast Builder's Conference Gold Nugget for the "Best Master Planned Community". The project's last phase of development was sold in 1998.

Education

California State University, San Diego, California – B.A. Public Administration
Attended Western States Law School

Professional Affiliations

San Diego Building Industry Association (Past President)
San Diego Board of Realtors (Licensed California Real Estate Broker)
Greater San Diego Chamber of Commerce (Board of Directors)
Downtown YMCA (Board of Directors)
Downtown Partnership (Board of Directors)
Building Industry Urban Council
Lambda Alpha International
Urban Land Institute – Urban / Mixed-Use Council

References

Available upon request

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LINDA L. COCKING
4890 Renovo Way
San Diego, CA 92124
(858) 277-7623

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EDUCATIONAL BACKGROUND

Real Estate Broker License: CA Dept of Real Estate, 1989
Certified Financial Planner: College of Financial Planning, 1984
California Teaching Credential: 1967
Bachelor of Science in Education: Northern Illinois University: 1962

EMPLOYMENT HISTORY

Residential and Commercial Property Manager: 1989-Present
Residential and Commercial Property Owner and Manager: 1977-Present
Kelly, Duva, Pendell, Warschauer & Co.: Financial Planner 1984-1986
Pendell & Associates: Case Writer 1983-1984
Grossmont & Sweetwater Adult Schools: Adult Education Teacher: 1977-1983

EMPLOYMENT RESPONSIBILITIES

Residential and Commercial Property Owner and Manager

Experienced in all aspects of real estate ownership and management for residential and commercial units. Skills include a knowledge of real estate finance, developing leases, implementing accounting procedures, organizing and supervising maintenance and interviewing prospective tenants.

Financial Planner and Case Writer

Assisted clients in all aspects of financial planning. Responsible for overseeing the construction and implementation of financial plans, including data entry, computer knowledge and using various methods of financial analysis. Involved in a continues process of updating, re-evaluating and making recommendations concerning client portfolios based on the individual needs of each client.

Adult Education Teacher

Organized and managed groups of 20-30 adults in a school setting with the adults acting as assistants to me to facilitate our educational program. Provided opportunities, through leading discussion groups., giving lectures and preparing informational handouts, for parents to increase their effectiveness in the guidance of their children and to promote an understanding of their children's development.

002307

Carl DeMaio

18295 High Mesa Court, San Diego CA 92127

CarlDeMaio@aol.com

Professional Experience:

Chairman and Chief Executive Officer

(March 2000-present)

The Performance Institute

American Strategic Management Institute (ASMI)

- Founder of two corporations with combined revenue of \$10 million annually with combined workforce of 100 employees
- Oversee all operations of two separate corporations—Performance Institute serves as the largest private government accountability and management improvement think tank in the nation; ASMI is a consulting and training firm focusing on improving corporate governance and implementing performance management systems in large organizations
- Serve as spokesperson and primary thought leader for all Institute public outreach and policy initiatives; provide comment to the media and Congressional testimony
- Shape a national agenda and build coalition and policy maker support for government reform through the principles of accountability, performance, competition and transparency

Senior Fellow, Reason Foundation

(June 1999-Dec 2003)

- Provide policy advice to the Administration, Congress, Governors and Mayors on budget, accountability and government reform issues
- Served as policy advisor to Bush 2000 campaign on budget and government reform issues; conceived of and led the *Transition Dialogue Project*, bringing together a bipartisan platform of “good government” organizations and over 140 veterans officials from previous Administrations and Congresses to develop an aggressive centrist government reform agenda for the incoming Administration and Congress

Director of Strategic Planning, Congressional Institute

(August 1994-June 1999)

- Provided advice and assistance to the Leadership and Committees on oversight and budget/appropriations issues, as well as developed agency-specific oversight strategies
- Developed and facilitated strategic planning initiatives for the House and Senate to lay groundwork for consensus on legislative initiatives, oversight strategies, and communications themes
- Led efforts to implement numerous government reform statutes including Government Performance and Results Act, Chief Financial Officers Act, and Government Management Reform Act

Recognition:

Commission Member, White House Acquisition Reform Commission (January 2005-January 2007)

- Appointed by the White House Office of Management and Budget to serve on a federal advisory commission to take testimony and devise recommendations for improving the use of performance standards, competition, and commercial practices in federal acquisition decisions.

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2006 National Performance Management Award, American Society for Public Administration

- Received national award from largest public administration organization in the nation as “an individual whose outstanding teaching, education, training and consultation in performance management has made a significant contribution to the practice of public administration.”

Education:

Georgetown University, Edmund Walsh School of Foreign Service

Bachelor of Science in International Politics

Certificate in International Business Diplomacy

Organizational Development Resources, Inc.

Strategic Planning and Managing Organizational Change Certification

CHRISTOPHER GREEFF

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greeff@cox.net

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SUMMARY

- Outstanding planning, presentation, and communication skills
- MBA with MS in Microbiology
- Over ten years as an environmental microbiologist and chemist
- Budgeting, RFP's, Organizational Management

PROFESSIONAL EXPERIENCE

La Jolla Band of Luiseño Indians *Tribal Administrator*

March 2006-Present

Responsible for the management and supervision of an organization with an annual budget of \$4 million and 27 employees. Extensive federal grants management, including BIA, BLM, BOR and US EPA. Involved in tribal water rights issues. Business development. Development of both Personnel and Fiscal Policies and Procedures.

Environmental Engineering Laboratory, San Diego, CA *Director of Marketing*

July 2006-Present

Part-time business development for a leading environmental laboratory in San Diego, California. Responsible for central and southern California territory, identifying new markets, contacting potential customers and working with existing customers to enhance their relationship with the laboratory.

La Jolla Band of Luiseño Indians, Pauma Valley, CA *Director, Tribal Wetlands and Surface Water Quality Programs*

April 2004-October 2006

Director of Tribal Wetlands and Surface Water Quality Programs (Clean Water Act 104, 106), with combined budgets of \$360,000. Supervision of employees, federal and private foundation grants administration and writing. Wrote a U.S. EPA-approved program Quality Assurance Project Plan. Writing Requests for Proposal's, evaluation of proposals and contracts. Tribal community outreach and education. California wetlands data collection, including water quality, California Rapid Assessment Method for wetlands, Relevé vegetation assessment, and Macroinvertebrate Index of Biological Integrity. Data mapping and reporting using ARC/GIS9 geographic information system. Trained Parobotanist with the San Diego Natural History Museum Plant Atlas. Co-authored a Critical Habitat Plan for the Willow Flycatcher that was approved by the U.S. Fish and Wildlife Department. Also working under contract to develop a Business Plan for the Tribe, which will guide tribal economic development for the next 5-10 years.

Outremer, LLC; San Diego, CA *President*

2002-2004

Management consulting in environmental laboratory operations and marketing. Outremer is still active as a sole proprietorship.

The ClearWater Project, Carlsbad, CA

2001-2002

Project Manager

Operations and logistics management for an international nongovernmental organization in the field of nonprofit water system development and community support. Extensive writing, both technical and generalist. Website content development. Organizational development. On contract 2002 – 2003.

- International Water Project Management in India, Mexico, Tibet, and Tanzania.

City of Phoenix Water Services Laboratory, Phoenix, AZ

1991 – 2000

Chemist/Microbiologist

Responsible for water and wastewater testing and monitoring under NPDES regulations using microbiological and chemical tests. Method development, writing and editing SOP's, QA/QC including control charting in Excel, training of coworkers, microbial isolation and ID, Giardia and Cryptosporidium testing via EPA method 1623.

- First Primary Analyst in the State of Arizona (1996-1998) certified by US EPA to test municipal water for Cryptosporidium and Giardia under the Information Collection Rule.
- Presented technical written and verbal reports to middle and upper management and professional groups as a microbiologist with the City of Phoenix Water Services Laboratory.

Tucson Water, Tucson, AZ

1990 – 1991

Chemist

Chemical and microbiological testing of water and wastewater; extraction, derivitization and hybridization of water samples for herbicides, pesticides and phenols via GC/MS, water sampling and customer complaints.

ADDITIONAL SKILLS

Proficient in Excel, MS Word, PowerPoint, Mac OSX

EDUCATION

MBA, Business Administration—Arizona State University, Tempe, AZ

MS, Microbiology—University of Arizona, Tucson, AZ

BS, Biological Sciences—George Washington University, Washington, DC

AFFILIATIONS

Arizona Water for People, Chairman (1994-1997)
A nonprofit group dedicated to developing safe water resources in
Sonora and Chihuahua, Mexico.

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Jack Kubota, Professional Engineer

General information	SAN DIEGO, CALIF.
Date of Birth: May 4, 1929 - Pasadena, California	Lifelong resident of California; City of San Diego (1952 - 1956) and City of Carlsbad (1957 to present)
Education	Professional Affiliations
High School: Colorado Springs, CO (1946) College: San Diego State University (1948-1949) University: University of California (1949-1952)	American Society of Civil Engineers - Life Member American Water Works Association - Life Member Water Environment Federation - Life Member
Registration	Military Experience
Professional Engineer - State of California No. 10056; April 1956	U.S. Navy; 1946 to 1948 Honorable Discharge

Work Experience and Expertise

I am now concluding 57 active years specializing in all aspects of engineering relating to water resources, potable water supplies, wastewater collection, treatment, and disposal; recycled/reclaimed water supplies; and municipal engineering services. Additionally, I have experience in the management of local water agencies. For wastewater agencies, I have served as an advisor to management in the various tasks beyond the scope of engineering services. For the first seven years of my career, I was employed by public agencies, namely the State of California, Department of Public Health Services; and the City of Carlsbad; and thereafter, as a private engineering consultant. Currently, I am semi-retired and continue to be active at a reduced level.

- 1952 - 1956: Public Health Engineer - State Department of Public Health Services (DHS), San Diego, CA. Activities included inspection of all "large" public water systems (over 200 connections) within San Diego, Riverside, and Imperial Counties; inspection of all municipal wastewater treatment plant and disposal systems; and liaison and assistance to local health agencies and Regional Water Quality Control Board (RWQCB). Specific projects of interest include:
 - Investigation of groundwater contamination issues
 - Assignments with RWQCB - Major project involved sampling San Diego Bay for contamination as a result of the discharge of sewage from all local bayside cities, and naval, commercial, and pleasure ships/vessels within the harbor. The results of this work ultimately led to the development of the Point Loma facility and total redirection of all wastewater flow out of San Diego Bay.
 - Continuous monitoring of improvements to local water systems as the communities transformed from rural/semi-urban communities into fully developing cities.
- 1957 - 1958: City Engineer - City of Carlsbad. Organized first in-house Office of City Engineer and assumed full responsibility for the Departments of Public Works, Wastewater Collection and Treatment/Disposal Systems, and the Public Water System. Provided complete city engineering services including all relevant work with the Planning Department for new development, and attendance of all Planning Commission meetings.
- 1959 - 1971: Jack Y. Kubota - Consulting Engineer. Established my private practice with an office in Carlsbad, California. Focused on my specialties, which include water supply, wastewater, and municipal engineering; and concentrated on serving coastal San Diego and Southern Orange County. During this initial period of my private engineering career, I served the County of San Diego, City of San Marcos, City of Carlsbad, City of San Juan Capistrano, City of Encinitas (Encinitas Sanitary District), City of Poway (Pomerado County Water District), and

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Carlsbad Municipal Water District.

1972 - Present: Woodside/Kubota and Associates (and subsequent changes of ownership). My late business partner, Mr. Woodside, and I formed a business corporation in 1971 with his office in Santa Ana, California. We became a two-office, small engineering firm with subsequent acquisitions by larger firms and my reduction in working hours. I am now a sole-ownership consultant providing services on an "As-needed" basis.

Over the span of 50 plus years, I have amassed considerable experience in the development, planning, design, and construction of water/wastewater facilities. Included in a number of the projects was complete program management, construction management, all work relating to the acquisition of right-of-way for public facilities, and working with financial consultants for bond proceedings.

Most of the major engineering projects required our direct and involved proceedings with federal, state and local agencies. Among the agencies we dealt with were the RWQCB, DHS, State of California - Department of Transportation, Environmental Protection Agency, County of San Diego - Public Works and Health Services, and numerous environmental agencies.

In the course of pursuing management responsibilities for the City of Carlsbad - Carlsbad Municipal Water District, there was direct involvement with the San Diego County Water Authority and all of the local North San Diego County water agencies.

Projects of Interest

Commencing in the term of City Engineer of the City of Carlsbad (1957 - 1958), the concept of a regional wastewater treatment and disposal facility patterned after the development of the San Diego Metropolitan area project was embraced by Carlsbad and Vista. This was the beginning of the planning and implementation of the formation of what has now become the Encina Wastewater Authority (EWA). The six communities of Carlsbad, Vista, Buena, San Marcos, Leucadia/La Costa, and Encinitas are now served by a full-secondary wastewater treatment plant with ocean disposal of the treated effluent. Additionally, the Encina facility provides secondary effluent to the City of Carlsbad and Leucadia Wastewater District for additional treatment to produce reclaimed water for irrigation of golf courses and open space. In my capacity as engineering adviser to the Encinitas Sanitary District and various private interests, I was involved in the activities of EWA including the technical aspects of the plant from the first construction program through four phases of improvements and expansions. This activity spanned the period of 1958 to 2000.

During my tenure (1960 - 1982) as the District Engineer of the Pomerado County Water District, now the City of Poway, I became involved with the City of San Diego and neighboring sewer agencies. In the early 1970s, Poway decided that it was an appropriate time to abandon its local wastewater treatment plant and join the San Diego Metropolitan Sewerage system. I served as a member of the negotiation team to put together the agreement, which stipulated that when appropriate from an engineering design point of view, facilities be constructed that would serve both Poway and San Diego. Poway's initial tie-in to the City of San Diego included pipeline capacity to serve San Diego's Sabre Springs area. Later on I was involved with the construction of a major trunk sewer in north Pomerado Road to serve that developing area.

002313

Barry Ingalls Newman
3308 Avenida Sierra
Escondido, California 92029-7937
760 - 743 - 5005
FAX 760 - 743 - 8224
BNewmanLaw@aol.com

Admitted to the practice of law in the states of California (Active status), New York (Active status), and Ohio (Inactive status) and in the appropriate Federal District and Appellate Courts in each jurisdiction. Also admitted to the United States Supreme Court (1967).

Education

JD (LL.B) New York University School of Law - 1955
BA Alfred University - 1952

History

2/88-Date -Private Practice of Law (General Commercial Practice)
 -Complex Commercial Mediator and Arbitrator

12/82-1/88 Great American Bank San Diego
 -Senior Executive Vice President
 -Chief Lending Officer and Manager of the Loan Group
 -CEO-Great American Development Corp. (1984-85)

10/79-12/82 Security Pacific Finance Group San Diego
 -Chairman, President and CEO

1/66-10/79 Aetna Business Credit, Inc. Hartford CT
 (one of the Aetna Life and Casualty Companies)
 -VP/Manager of Business Development New York
 -President-West Coast Operations Los Angeles
 -Senior VP Marketing and Corporate Planning
 Hartford, Connecticut

3/63-12/65 Meinhard - Commercial Corp. New York City
 -Manager-Commercial Finance Department
 -Legal Assistant to the Chairman

10/57-2/63 Private Practice of Law
 -Shapiro, Persky, Marken & Newman - Cleveland
 -Solo Practitioner - New York City

9/55-10/57 Military Service - U S Army
 -Instructor - Army Administration School
 "Uniform Code of Military Justice"
 Training Center-Fort Jackson, South Carolina

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BARRY I. NEWMAN

Retired Banker and Practicing Attorney

Admitted to the practice of law in the states of California (Active status) , New York (Active status), and Ohio (Inactive status) and in the appropriate Federal District and Appellate Courts in each jurisdiction. Also admitted to the United States Supreme Court

Representative Current Activities

- San Diego County Capital Asset Leasing Corp . "SANCAL" (1984 - 2011)
 - Chairman of Board (1984-1992; 1993-2000)
Issuer of over \$1.2 Billion of Municipal Debt
- City of San Diego - Public Utilities Advisory Commission (2005 - 2007) San Diego
 - Chair of Wastewater Rate Case Committee (2007)
 - Member – Storm Water Committee (2007)
- San Diego/Imperial Counties Chapter of the Red Cross
 - Finance Committee
- San Diego County Treasury Oversight Committee (1995-2010)
 - Chairman 1995 - Date
- San Diego County Taxpayers Association (1982 - Date)
 - Board of Directors and Executive Committee
 - Past President (1987-1989)
- San Diego Superior Court -Judge *Pro Tem* (2001 - Date)
 - North County Division and Central Division
- County Audit Committee (2001 - Date)

Representative Past Activities

- Metropolitan Wastewater Programs Oversight Committee (1992 - 2001)
 - Vice Chairman (1993-2001)
- Blue Ribbon Commission on San Diego/Imperial Counties Red Cross(2002)
 - Vice Chair
- San Diego County 1999-2000 Grand Jury - Foreman Pro Tem
- San Diego Community College District - Independent Citizens' Oversight Committee
 - Re: Prop "S" Bond Issue (2003-2006)
- Escondido Unified School District - Independent Citizens Oversight Committee
 - Re: 2002 Bond Issue (2002-2003)
- San Diego Region Citizen's Commission on Local Government Efficiency & Restructuring "SANCoGER"
(Mandated by Ballot Proposition A - 11/93)
 - Chairman (1994 – 1996)
- The Episcopal Diocese of San Diego -Treasurer of the Diocese (1993 - 2001)
- San Diego City Manager's Budget Committee - Member 1990-1991

002315

RESUMÉ, JAMES A. PEUGH, FOR APPLICATION FOR

CITY OF SAN DIEGO INDEPENDENT OVERSIGHT COMMITTEE - MAY, 2007

ENVIRONMENTAL ACTIVITIES:

- FRIENDS OF FAMOSA SLOUGH:** Board member since 1986. Chairman since 1988. Conduct interpretive walks, cleanups, maintenance, habitat restoration, write and manage grants, manage projects, monitor watershed, and work with City departments and regulatory agencies. Provide classroom presentations and field trips. Helped City and consultants develop Famosa Slough Enhancement Plan, 1994.
- SAN DIEGO AUDUBON SOCIETY:** Board member since 1988. Chapter president from 1993 to 1996. Current Chair of Conservation Committee. Serve as Chapter spokesperson on wildlife conservation and water quality issues. Lead the chapter's least tern nesting area maintenance projects.
- SAN DIEGO BAY COUNCIL:** Have represented San Diego Audubon on this coalition of environmental organizations, and its predecessor coalition since about 1990.
- SAN DIEGO RIVER PARK FOUNDATION:** Board member, since 2002.
- SAN DIEGO RIVER CONSERVANCY:** Appointed by Senator John Burton, May 2003.
- SAN DIEGO CITY WETLANDS ADVISORY BOARD:** Current Chairman. Member since 1992. Advise Mayor, City Council, and City staff on wetland issues.
- CITY OF SAN DIEGO PUBLIC UTILITIES ADVISORY COMMISSION (PUAC):** Advise Mayor and Council on Water and Wastewater Department issues. Appointed by Mayor Murphy, April 2002.
- PUAC STORMWATER COMMITTEE:** Chair since committee establishment in December 2006.
- SAN DIEGO CITY/COUNTY TIJUANA RIVER VALLEY FLOOD DAMAGE TASK FORCE:** Represent Wetlands Advisory Board and San Diego Audubon from 1994 to present.
- SAN DIEGO COUNTY PARKS ADVISORY BOARD:** Appointed by Supervisor Ron Roberts, March 1995 through present. Advises County Staff and Supervisors on park issues.
- PORT OF SAN DIEGO ENVIRONMENTAL COMMITTEE:** Member since establishment in 2006.
- IBWC SOUTH BAY CITIZEN COMMITTEE:** 2002 to present.
- SAN DIEGO HARBOR SAFETY COMMITTEE:** Represent environmental organizations since 2003.
- CALTRANS EXTERNAL ADVISORY LIAISON COMMITTEE:** Member since 2003.
- CHULA VISTA BAYFRONT MASTER PLAN CITIZENS ADVISORY COMMITTEE:** Member since 2003.
- OFF-HIGHWAY VEHICLE PARK, SD COUNTY STAKEHOLDER GROUP:** Was member 2003 to 2007.
- OTAY RIVER WATERSHED MANAGEMENT PLAN WORKING GROUP:** Was member 2004-2006
- SAN DIEGO CANYON SEWER ACCESS TASK FORCE:** Was a member, 2000-2001.
- U.S. NAVY INTEGRATED NATURAL RESOURCES MANAGEMENT PROGRAM FOR SAN DIEGO BAY:** Represented the environmental community on the Technical Oversight Committee, 1997-1999.
- INTERAGENCY PANEL ON SAN DIEGO BAY WATER QUALITY:** San Diego Audubon Society representative, 1994 to 1997. Was on supercomputer, Fish and Wildlife, and Recreation Subcommittees.

RECOGNITION

- SAN DIEGO EARTHWORKS:** "Environmental Action and Restoration That Helps" Award, May 2006.
- REPUBLICANS FOR ENVIRONMENTAL PROTECTION:** Citizen Conservation Achievement Award, 2003.
- COASTAL AMERICA:** Award for work on Navy INRMP and Habitat Restoration Project, 2002.
- SAN DIEGO AUDUBON SOCIETY:** Norma Sullivan Conservation Award, May 2001.
- NATIONAL AUDUBON SOCIETY:** California Region, Conservation Volunteer Award, 1998.
- DAUGHTERS OF THE AMERICAN REVOLUTION:** National Conservation Award, 1997.
- SAN DIEGO CITY PARK AND RECREATION DEPARTMENT:** America's Finest Volunteer Award, 1996.
- ENVIRONMENTAL HEALTH COALITION:** "Difference-Maker" Award, 1995.
- NATIONAL AUDUBON SOCIETY:** Conservation Certificate of Merit, 1992.

EDUCATION: Occidental College; Los Angeles, BA in Physics, 1960.

VOCATION: Retired. Previously was a physicist at Navy Command, Control, Ocean Surveillance Center, Research and Development Division and predecessor laboratories, 1960-1993. Worked in ocean engineering, development of signal processing systems, and undersea warfare concepts and systems.

HOBBIES: Birding, sailing, bicycling, kayaking, hiking, grand parenting, writing, traveling to natural parks and wildlife refuges, habitat restoration, and native plant gardening.

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Charles P. Richardson

5446 Foxhound Way, San Diego Ca, 92130

(Tel) 858-350-7660 / (Fax) 858-350-7688

chuckrcpa@aol.com

Experience:

Jan. 2000 to Mar. 2003 – held positions of Chief Financial Officer, then Chief Operating Officer and finally President of GreenPoint Credit LLC, San Diego, CA (which was a mortgage loan originations and loan servicing company that had operations in 36 states, had approximately 1,100 employees and was the principal finance company subsidiary of GreenPoint Financial Corp.). Elected early retirement in March 2003.

Jan. 1999 to Dec. 1999 – Executive Vice President – Mergers & Acquisitions, GreenPoint Financial Corp., New York, NY (which was a NYSE listed nationally Diversified financial company with over \$20 billion in total assets and approximately 4,500 employees).

Mar. 1994 to Dec. 1998 – Executive Vice President and Chief Financial Officer of GreenPoint Financial Corp., New York, NY.

Mar. 1993 to Feb. 1994 – Senior Vice President and Treasurer of GreenPoint Bank, New York, NY (which was an \$11 billion, in assets, banking subsidiary of GreenPoint Financial Corp., with approximately 1,800 employees).

Feb. 1992 to Mar. 1993 – Worked as an Independent Consultant to financial services industry clientele in New York, NY

May 1985 to Feb. 1992 – Executive Vice President and Chief Financial Officer of Dollar Dry Dock Bank (which was a \$4 billion, in assets, New York State Savings Bank with approximately 1,300 employees).

Aug. 1981 to May 1985 – Vice President and Chief Audit Officer of First Fidelity Bancorporation of NJ (which was a \$3 billion commercial banking company with approximately 1,500 employees).

Mar. 1972 to Aug. 1981 – rose to the rank of Audit Manager within the New York City regional offices of Deloitte, Haskins & Sells (which at the time was one of the eight largest public accounting firms in the U.S.A).

Feb. 1969 to Feb. 1972 - U.S. Army Officer (Active Duty) with one thirteen month tour of duty in the Republic of South Korea.

Education: Temple University, Philadelphia, Pa.
Bachelor of Business Administration (Jan. 1969)
Certified Public Accountant – NY State, 1975 (inactive since 1985)

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San Diego, California 92119
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SAN DIEGO, CALIF.

Highlights of Qualifications

- Over 20 years of management experience (high volume retail, commercial leasing, property management and Marketing)
- Seven years of owning and operating a Marketing Agency
- Excellent Leadership and Public Relations skills
- Multi-task oriented
- Excellent public speaking skills
- Bilingual; English/Spanish
- Established rapport with local elected officials/Governmental agencies
- Experience with PC Computer systems
- Real Estate License

Professional Experience

Rodriguez Marketing, LLC

San Diego, CA 1999-Present

President and Founder Rodriguez Marketing, LLC: A full service advertising agency, develop branding and advertising campaigns. Marketing consulting services for the Hispanic, Asian and Gay/Lesbian Markets. Consulting Services: for tenant leasing in shopping centers and Mexico border issues.

San Diego Factory Outlet Center

San Diego, CA 1989-1999

General Manager: Responsible for 245,000 sq.ft. Factory Outlet Center.
Property management: Lease negotiations and renewals with major tenants and non-conforming tenants, vendor management, annual budgets, cam reconciliations and managed and implemented the Advertising/Marketing budget of over \$350,000 annual budget.

Gateway Market Place

San Diego, CA 1986-1989

Price Company

General Manager -Gateway Project in Southeast San Diego, a Sol Price redevelopment venture with the City of San Diego. Construction and operations manager of the project which included 100,000 square foot retail center, tire center, pharmacy, and food court.

Price Club

San Diego, CA 1984-1986

General Manager, merchandise manager and special projects manager for a warehouse club retailer.

002320

Irene Stallard-Rodriguez

COMMUNITY PARTICIPATION

Volunteer member of Mayor Sanders Vision Program

2000-2007 Board Member of the Border View YMCA

1991-2005 Founded the "Willow Perfect Attendance Program" this program has been a great success with over 100 kids with perfect attendance every year. Willow is now leading the district in attendance.

1999-2001 Hispanic Blood Drive & Kids Fiesta

1989-2004 Elected Board member of the San Ysidro Chamber of Commerce- Served as President 1996-1999

1999 - Founded the "Business Improvement District" (BID) in the San Ysidro Community. Served as interim President and Board Member.

1995 - Elected to the San Ysidro Project Area Committee (PAC) Served as Vice Chair.

1995 - Board member of the "Citizen Advisory Board" with the U. S. Border Patrol.

1993 - Appointed by the Major of the City of San Diego to serve on the selection committee for the Cities Redevelopment Manager.

1991-1993 Appointed "Citizens advisory board" San Diego Police Department.

AWARDS & HONORS

YWCA Tribute to Women in Industry (TWIN) Award

Channel 10 Leadership Award 1993

"Women of the Year" for the California 40th Senate District 1997

Exceptional Employer Award-San Diego Chamber of Commerce, SD Consortium & Private Industry council 1993

Finalist for the San Diego Business Journals "1998 Women Who Mean Business" Award

EDUCATION

National University, San Diego, CA Business Administration

Grossmont College El Cajon, California

Business Administration

References upon request

002321

GAIL M. WELCH

31
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CITY CLERK'S OFFICE

07 MAY -7 PM 4:39

SAN DIEGO, CALIF.

OBJECTIVE

Serve as member of the City of San Diego's Independent Rates Oversight Committee (IROC). 67

EXPERIENCE

2006-Present QUALCOMM Real Estate and Facilities (QREF) San Diego, CA

Energy Manager

- Oversight of total utility spends (gas, electric and water) totaling \$19.6M for FY07.
- Develop key energy metrics for Social Responsibility reporting to Human Resources, Investments and other senior management.
- Manage opportunities for commodity negotiations to minimize risk in utility spends.
- Investigate and promulgate continuing opportunities for energy efficiency and sustainability.
- Stewardship of energy incentive programs for QUALCOMM.
- Support California Climate Action Registry annual reporting and other activities.
- Manage key Request for Proposal projects in QREF.
- Manage annual Facilities and Customer Satisfaction benchmarking projects.
- Completed the SDG&E certified Building Operator Certification training in March 2007.
- Serve as QUALCOMM's energy representative for various community agencies and organizations (IEA-Industrial Environmental Association, SDGE MCAP-Major Customer Advisory Group, SANDAG Energy Working Group, SDRSP Energy Committee).

2001-2005 QUALCOMM Corporate Finance San Diego, CA

Staff Financial Analyst

- Financial management of Facilities, Administration, Security and IT department budgets/operations and Construction Projects totaling \$305M for FY05 and approximately \$458M for FY06.
- Interfaced with Facilities Project Managers and Financial Management to obtain project approvals and provide timely project analysis and management reporting.
- Conducted extensive "what if" analyses and developed cost models for presentation to senior management to support decision making for major new construction projects.
- Developed Enterprise Headcount Projections model for presentation to senior management to support decision making for the Facilities Strategic Space Planning Committee. The model headcount results were utilized by Corporate Finance management for the FY06 budget process.
- Established Facilities Allocation Rates for Company. Acted as company focal point and "resource" for square footage allocation and methodology inquiries from Business Units.
- Developed and Implemented a Revised Facilities Allocation Methodology in conjunction with Business Units and Corporate Accounting resulting in a more accurate "San Diego" facilities rate (effective FY03).

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1998-2001 QUALCOMM QWBS Business Unit

San Diego, CA

Staff Financial Analyst

- Supported development and implementation of new Peoplesoft processes for Omnitracs software maintenance renewals and new license billings. Interfaced with Purchasing/Contracts staff, Product Sales staff and Product Development staff.
- Provided financial management of departmental budgets, expenditures, consultant support and software revenue recognition.
- Developed innovative and detailed analyses resulting in increased accuracy for: QWBS Repair Center pricing of new and existing products, product cost reporting and metrics, and HRU (Housing Replacement Unit) Warranty Reserve for OMNITRACS.

1996-1998 QUALCOMM Fixed Assets Accounting

San Diego, CA

Supervisor of Fixed Assets

- Supervised staff of four accountants in Fixed Assets daily activities and led efforts to create detailed desktop procedures, developed metrics to increase efficiencies and reduced month end close times.
- Served as *Functional Project Manager* resulting in the successful development, testing, implementation and transition to new asset management software - Peoplesoft Asset Management for accounting and tax books. Coordinated extensively with Qualcomm Tax Department management and staff.
- Developed and implemented training for Accounting staff and created detailed desktop procedure manual which is still in use today.
- Finance Representative for EMR development and implementation project contributing to a reduction in month end accounting close processes.

1994-1996 QUALCOMM Engineering Finance

San Diego, CA

Senior Finance Analyst

- Provided financial analyses and budgetary support to Engineering VPs and other internal customers such as the Tax Department for analyses and documentation in support of the R&D Tax Credit.
- Provided statistical analyses and financial support for engineering staff merit reviews to Senior Engineering management. Developed and presented final merit and stock recommendations to Dr Jacobs and Senior HR and Engineering staff for final approvals.
- Appointed by Corporate Controller to serve as Functional Project Manager to restructure Qualcomm's Labor Resource Codes leading to a reduction in codes, streamlined accounting processes and reporting, and increased employee labor rates confidentiality.

1991-1994 Photon Research Associates, Inc.

Arlington, VA

Business Manager

- Financial Management of major company contracts for the United States Department of Defense.
- Company liaison between West Coast Corporate Staff and Department of Defense customers in Procurement and Project Review Management. Focal point of contact for all matters related to financial execution, business plans, budget formulation, and cost and schedule analyses and monitoring.

002323

1989-1991 Logicon, Incorporated

San Diego, CA

Senior Cost Analyst

- Financial analyses and support of various Government funded contracts.
- Prepared funds/planning requirements, contract cost/profit analysis, contract billing/collection and monthly reporting for corporate accounting management and functional project managers.

1980-1989 US Department of Energy and Department of Defense, Pentagon, Washington, DC
(Held Top Secret Clearance)

Program Analyst

- Led efforts to increase efficiencies in Strategic Defense Initiative funding appropriations and funding allocation processes. Actively managed funding allocations in conjunction with senior military finance and contracting staff in the US Navy, US Army, US Air Force, US Defense Nuclear Agency, US Department of Energy and the Pentagon.
- US Defense Advanced Research Projects Agency program analyst supporting congressional documentation on defense programs funding and reviewed major defense contractor cost and schedule reporting on major defense programs.
- US Department of Energy Contract Specialist. Negotiated and administered innovative research and development contracts for project managers and scientists, and conducted competitive procurements.
- Consecutively promoted and earned outstanding performance reviews.

EDUCATION

1985-1987 American University

Washington, DC

- Masters in Public Financial Management.

1975-1978 Utica College of Syracuse University

Utica, NY

- B.S., Business Administration.
- Graduated *Cum Laude*.

E-MAIL: GWELCH@QUALCOMM.COM

12741 Chandon Court, San Diego, CA 92130

Phone: (858)658-4101 (Work), (858)354-7654 (Cell), (858)794-8567 (Home)

002325

REQUEST FOR COUNCIL ACTION
CITY OF SAN DIEGO

1. CERTIFICATE NUMBER (FOR AUDITOR'S USE): 336
7131

TO: CITY ATTORNEY

2. FROM (ORIGINATING DEPARTMENT): MAYOR JERRY SANDERS

3. DATE: 7/16/07

4. SUBJECT: APPOINTMENTS TO THE INDEPENDENT RATES OVERSIGHT COMMITTEE

5. PRIMARY CONTACT (NAME, PHONE, & MAIL STA.): Lisa Gordon MS11A, 67740

6. SECONDARY CONTACT (NAME, PHONE, & MAIL STA.): Jeff Gattas MS 11A, 66980

7. CHECK BOX IF REPORT TO COUNCIL IS ATTACHED

8. COMPLETE FOR ACCOUNTING PURPOSES

FUND	DEPT.	ORGANIZATION	OBJECT ACCOUNT	JOB ORDER	C.I.P. NUMBER	AMOUNT	9. ADDITIONAL INFORMATION / ESTIMATED COST:

10. ROUTING AND APPROVALS

ROUTE (#)	APPROVING AUTHORITY	APPROVAL SIGNATURE	DATE SIGNED	ROUTE (#)	APPROVING AUTHORITY	APPROVAL SIGNATURE	DATE SIGNED
1	ORIG. DEPT/LG	<i>L Gordon</i>	7/16/07	8	DEPUTY CHIEF	<i>[Signature]</i>	7/16/07
2	AUDITOR			9	COO		
3				10	CITY ATTORNEY	<i>[Signature]</i>	7/18/07
4	CFO			11	ORIG. DEPT/ COUNCIL LIAISON	<i>[Signature]</i>	7/17/07
5				DOCKET COORD: _____ COUNCIL LIAISON _____			
6				✓	COUNCIL PRESIDENT	<input type="checkbox"/> SPOB <input type="checkbox"/> CONSENT <input checked="" type="checkbox"/> ADOPTION	COUNCIL DATE: 7/31/07
7					REFER TO:		

11. PREPARATION OF: RESOLUTIONS ORDINANCE(S) AGREEMENT(S) DEED(S)

Appointing Linda Cocking, Christopher Greef, Jack Kubota, Charles Richardson for terms expiring May 1, 2009, and Lawrence Clemens, Carl DeMaio, Barry Newman, James Peugh, Irene Stallard-Rodriguez, and Gail Welch for terms expiring May 1, 2011. Please see Mayor Sanders' July 16, 2007 nominating memorandum which is attached.

11A. STAFF RECOMMENDATIONS: Ratify nominations as submitted.

12. SPECIAL CONDITIONS (REFER TO A.R. 3.20 FOR INFORMATION ON COMPLETING THIS SECTION.)

COUNCIL DISTRICT(S): Larry Clemens- N/A; Linda Cocking-CD 7; Carl DeMaio-CD 5; Christopher Greef-CD 7; Jack Kubota-N/A; Barry Newman-N/A; James Peugh-CD 2; Charles Richardson-CD 1; Irene Stallard-Rodriguez-CD 7; and Gail Welch-CD 1

COMMUNITY AREA(S): Larry Clemens resides in Rancho Santa Fe; Linda Cocking resides in Tierrasanta; Carl DeMaio resides in Rancho Bernardo; Christopher Greef resides in Allied Gardens; Jack Kubota resides in Carlsbad; Barry Newman resides in Escondido; James Peugh resides in Point Loma; Charles Richardson resides in Carmel Valley; Irene Stallard-Rodriguez resides in San Carlos; and Gail Welch resides in Carmel Valley.

DATE:

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DOCKET SUPPORTING INFORMATION
CITY OF SAN DIEGO

7/16/07

SUBJECT: 002326

APPOINTMENTS TO THE INDEPENDENT RATES OVERSIGHT COMMITTEE

BACKGROUND:

BY LINE: (MAYOR / DEPT. HEAD / AUTHOR INITIALS)

JS/LG

SIGNATURES:



ORIGINATING DEPT. HEAD

MAYOR
(FOR MAYORAL DEPARTMENTS ONLY)

002327

RESOLUTION NUMBER R-_____

DATE OF FINAL PASSAGE _____

WHEREAS, a new Independent Rates Oversight Committee [IROC] was created by ordinance, O-19607, effective April 18, 2007, as part of a comprehensive safeguard plan for a new rate structure adopted for the City's water and wastewater systems; and

WHEREAS, eleven volunteers will serve on the IROC to assist the City to track and review the use of rate proceeds intended to fund capital improvement projects for the water and wastewater systems; and

WHEREAS, the IROC will replace the City's existing Public Utilities Advisory Commission, assuming its duties related to the review of policy, proposals and advice sought by the water and wastewater systems, and will also take on expanded duties; and

WHEREAS, the IROC will be charged with, among other things, reviewing reports on the expenditure of rate and bond proceeds; reviewing independent performance audits on the City's water and wastewater systems; advising about the efficiency and performance of both systems; overseeing department savings efforts; and providing an annual public report to the Mayor and City Council;

BE IT RESOLVED, by the Council of the City of San Diego, that the following appointments by the Mayor of the City of San Diego to serve as members of the new Independent Rates Oversight Committee, for terms ending as indicated, be and the same are hereby confirmed:

<u>NAME</u>	<u>CATEGORY</u>	<u>TERM ENDING</u>
Linda Cocking (Tierrasanta, District 7) (Appointment)	Multi-family residential ratepayer representative	May 1, 2009
Christopher Greef (Allied Gardens, District 7) (Appointment)	Science Professional	May 1, 2009
Jack Kubota (Carlsbad) (Appointment)	Engineering Professional	May 1, 2009
Charles Richardson (Carmel Valley, District 1) (Appointment)	Audit and Accounting Professional	May 1, 2009
Lawrence Clemens (Rancho Santa Fe) (Appointment)	Construction Management Professional	May 1, 2011
Carl DeMaio (Rancho Bernardo, District 5) (Appointment)	Finance/Municipal Finance Representative (Chair of the Committee)	May 1, 2011
Barry Newman (Escondido) (Appointment)	Law Professional	May 1, 2011
James Peugh (Point Loma, District 2) (Appointment)	Environmental Representative	May 1, 2011
Irene Stallard-Rodriguez (San Carlos, District 7) (Appointment)	Single-family residential ratepayer representative	May 1, 2011
Gail Welch (Carmel Valley, District 1) (Appointment)	Commercial and industrial ratepayer representative	May 1, 2011

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APPROVED: MICHAEL J. AGUIRRE, City Attorney

By Catherine M. Bradley
Catherine M. Bradley
Chief Deputy City Attorney

CMB:als
07/18/07
Or.Dept:Mayor
R-2008-84

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of _____.

ELIZABETH S. MALAND
City Clerk

By _____
Deputy City Clerk

Approved: _____
(date)

JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor