

DATE ISSUED: November 10, 2004 REPORT NO: 04-242

ATTENTION: Public Safety and Neighborhood Services Committee
Agenda of November 17, 2004

SUBJECT: Office of Homeland Security FY 2005 Strategic Plan

SUMMARY

THIS IS AN INFORMATION ITEM ONLY. NO ACTION IS REQUIRED ON THE PART OF THE PUBLIC SAFETY AND NEIGHBORHOOD SERVICES COMMITTEE OR CITY COUNCIL.

BACKGROUND

On October 6, 2004, the City Office of Homeland Security (OHS) presented an update to the Public Safety and Neighborhood Services (PS&NS) committee. As an outcome from that presentation, PS&NS requested that OHS develop a Strategic Plan and present it to PS&NS in November 2004.

DISCUSSION

In early October 2004, OHS completed a comprehensive evaluation of its critical areas of responsibility. This review included the study of all past OHS action plans, meeting documents, interviews with stakeholders including Police Chief Lansdowne, Fire Chief Bowman, other governmental agencies, and several OHS staff team meetings.

From the information gathered during the review process, seven key OHS goals for FY05 were developed. Each goal was expanded to include specific objectives and action steps necessary to accomplish the objective. Time lines were also developed to assist in tracking OHS progress and accomplishments. The draft OHS Strategic Plan was reviewed and approved by the Homeland Preparedness Coordination Council (HPCC), which includes an initial representation of seven City Departments. The role of the HPCC is to serve as the leadership and steering body for City OHS efforts.

Attached is the OHS Strategic Plan for FY05. The following overview provides the key elements of each established goal. The OHS Strategic Plan is intended to be reviewed and revised on a monthly basis and modified as conditions and needs change. Beginning January 2005, OHS and the HPCC will begin development of a multi-year strategic plan for the FY06-FY07 timeframe.

OHS Strategic Plan Goals

1. Ensure that the City of San Diego Emergency Operations Center is in a constant state of readiness and integrated with all City Department Operations Centers.
2. Distribute, manage, and pursue funding through State Homeland Security, Urban Area Security Initiative, and Emergency Management Performance grants.
3. Establish the City of San Diego Homeland Preparedness Coordination Council as the leadership and steering body for City OHS efforts.
4. Conduct an initial OHS office and management assessment, then develop and implement organizational improvements.
5. Develop and implement an OHS legislative advocacy and public information strategy.
6. In cooperation with the San Diego County Unified Disaster Council (UDC), oversee the implementation, review and revision process for the San Diego Urban Area Security Strategy (SDUASS).
7. In partnership with the County Emergency Medical Services Department coordinate pre-hospital improvements to disaster planning activities.

Respectively Submitted,

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Approved: Rey Arellano
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GHIO/AG

Attachment: [Office of Homeland Security Strategic Plan](#)