



THE CITY OF SAN DIEGO
REPORT TO THE CITY COUNCIL

DATE ISSUED: April 13, 2011

REPORT NO: 11-052

ATTENTION: Honorable Council President Tony Young and Rules, Open Government, and Intergovernmental Relations Committee Members
For the agenda of Wednesday, April 27, 2011

SUBJECT: Preliminary Statement of Work (PSOW) for Street Sweeping

REFERENCE: Adopted Managed Competition Guide

REQUESTED ACTION:

Approve the Preliminary Statement of Work for Street Sweeping.

STAFF RECOMMENDATION:

Approve the Preliminary Statement of Work for Street Sweeping to serve as the foundation of the Street Sweeping Statement of Work.

SUMMARY:

The City of San Diego is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient means possible. This commitment can also be expressed as delivering services through “competitive government,” defined as government with processes in place to validate that service quality and costs are comparable to those offered by any legitimate available provider.

Managed competition provides a structured, transparent process that allows an open and fair comparison of public sector employees and independent contractors in their ability to deliver services to our citizens. This strategy recognizes the high quality and potential of public sector employees and seeks to tap their creativity, experience and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses.

A Preliminary Statement of Work is the first step in the managed competition procurement process. The Preliminary Statement of Work documents service specifications and is presented to the City Council for consideration and public comment to assure all parties that no degradation of service levels will occur as a result of the competition. Once approved, the

Preliminary Statement of Work forms the foundation for the complete Statement of Work which will be included in the solicitation. We are describing all current functions, but judgments will be made in the final Statement of Work as to what is "in-scope" vs. "out of scope", based on our market assessment. Attachment (A) provides the Preliminary Statement of Work for the Street Sweeping function for consideration by the City Council.

FISCAL CONSIDERATIONS:

None

PREVIOUS COUNCIL and/or COMMITTEE ACTION:

None

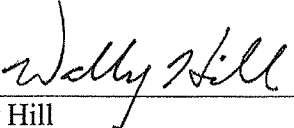
COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS:

The managed competition program was initiated with the citizens of the City voting to approve Proposition C in November 2006. Staff has spent considerable time working with the labor unions (AFSCME Local 127 and MEA) to receive input on program plans. In addition, we have established a Labor Advisory Committee to facilitate continued work with the unions.


With the passage of Proposition C and the amendment/addition of subsection (c) to City Charter section 117, the Managed Competition Independent Review Board was established to advise the Mayor on whether the proposal of City employees or that of an independent contractor will provide services more economically and efficiently while maintaining service quality and protecting the public interest.

KEY STAKEHOLDERS AND PROJECTED IMPACTS:

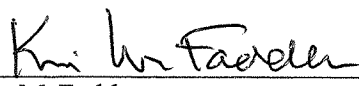
Given that the competition has yet to take place, it is premature to speculate on precise impacts. However, key stakeholders in this process are City employees; the City's recognized labor unions; and the residents and visitors of the City of San Diego.



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