



OFFICE OF MAYOR DICK MURPHY
City of San Diego

MEMORANDUM

To: Honorable Members of the City Council
From: Mayor Dick Murphy
Date: June 18, 2004
Subject: FY '05 Budget Revisions

I recommend that we adopt all of the department budgets previously tentatively approved with the following modifications:

1. The \$1,000,000 identified on page 6 of the City Manager's attached memo shall be distributed as follows:
 - a. Libraries - restore Sunday hours at one branch library in each council district (\$250,000).
 - b. Community Service Centers - restore one community service center in each council district (\$750,000).
 - c. Councilmember Inzunza requests for fiscal year '05 that District 8 have no Sunday library hours, but that District 8 have a second community service center.
2. The \$3,000,000 CCDC sales tax loan repayment be allocated for fire department apparatus and equipment.
3. The \$82,000 from Council District 1's budget be reallocated to District 1 street repair.
4. The \$50,000 in council administration and \$12,000 from the Mayor's office and Council Districts 2-8 be reallocated to restore the Citizen's Assistance Route Slip Coordinator (\$64,000).

I expect to finalize the budgets for the Water, Metropolitan Wastewater, and Environmental Services Departments on Tuesday, June 22nd after we discuss Councilmember Frye's Service Level Agreement Memo.

CITY OF SAN DIEGO
M E M O R A N D U M

DATE: June 18, 2004
TO: Honorable Mayor and City Council
FROM: P. Lamont Ewell, City Manager
SUBJECT: Fiscal Year 2005 Proposed Budget June Revision

On May 3, 2004, I presented the Fiscal Year 2005 Proposed Budget to the Mayor and City Council. Subsequent to that time, the City Council Budget Hearing process was conducted and various memorandums were issued by the Council and my office proposing adjustments to the Fiscal Year 2005 Proposed Budget. The purpose of this memorandum is to present these changes, as well as minor adjustments to departments that were not included in the Fiscal Year 2005 Proposed Budget. The changes discussed in this memorandum will focus on the following areas:

1. State of California Budget
2. General Fund Revisions
3. General Fund Reductions and Revised Fees and Charges
4. Non-General Fund Revisions

STATE OF CALIFORNIA BUDGET

As stated in the Fiscal Year 2005 Proposed State Impact Solutions memorandum dated June 9, 2004, the total estimated State impact to the City's General Fund is the loss of \$17.3 million in revenue. I presented to the Mayor and City Council a list of solutions to address the \$17.3 million shortfall. Since the release of the State Impact Solutions memorandum, additional revenues received in the current year have resulted in an approximate \$70,000 increase in Fiscal Year 2005 Major Revenue projections, which is reflected in the chart below.

<u>Proposed State Solutions</u>	<u>Savings</u>
Major Revenue Growth	\$6,520,000
Additional Program Adjustments	\$1,000,000
State Contingency Reserve Fund	\$3,900,000
Business Tax Processing Fee	\$3,100,000
SDDPC General Fund Savings	\$2,000,000
Parking Meter Increase Waiver	\$550,000
Mission Bay Ordinance Waiver	\$500,000
TOTAL POTENTIAL SOLUTIONS	\$17,570,000

In order to adopt an appropriation ordinance by the end of July, it is important for the City Council to conclude budget deliberations by the end of June. However, the State of California has not concluded its budget process. The City should proceed to adopt its budget with currently anticipated State impacts. If State budget decisions, in particular the retention of booking fees (\$5.2 million), further

impact the approved Fiscal Year 2005 Budget after adoption, I will immediately provide additional mitigation alternatives for your consideration.

GENERAL FUND REVISIONS

The following are proposed revisions to the General Fund for the Fiscal Year 2005 Annual Budget.

Citywide Management Reductions – General Fund

The Fiscal Year 2005 Proposed Budget included \$1,510,000 in proposed personnel reductions to the General Fund (Volume II, page 80). The Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004 provided the detail of this proposed reduction. There are 23.50 positions proposed to be reduced in both General Fund and Non-General Fund departments. These positions include unclassified, senior and middle level staff to minimize the impact to critical service levels. Implementation of the proposed reductions results in savings of \$1,504,286 to the General Fund.

As you know, we are continuing our efforts of analyzing and assessing the needs of the organization with the goal of bringing our expenditures in line with available revenues. Subsequent to the release of the June 9, 2004 Budget Update memorandum, further position reductions resulting in additional savings of approximately \$600,000 to the General Fund have been identified by the City Manager's Executive Team. Further information regarding these reductions is provided in the General Fund Reductions and Revised Fees and Charges section beginning on page 5 of this memorandum.

Community and Economic Development Department Restorations

As stated in the Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004, small business constituencies expressed concerns relating to the proposed elimination of 4.00 General Fund positions totaling \$410,087 within the Community and Economic Development Department (C&ED) that facilitate community revitalization programs and small business services. In response to these concerns and follow-up discussions with small business representatives, these groups and C&ED staff have identified alternative Non-General Fund revenue sources which could be utilized to retain these programs and services without adversely impacting the Fiscal Year 2005 General Fund budget. These alternative Non-General Fund revenue sources provide an opportunity for the City to recover the expense of the 4.00 positions from programs and organizations deriving benefit from their services.

It is proposed that the 4.00 identified positions within C&ED charge their costs as listed in the following table. If the positions are restored as proposed, this action will result in a net zero impact to the General Fund.

RESTORED POSITION(S)	FUNDING SOURCE	EXPENSE AND REVENUE TO THE GENERAL FUND IF POSITION(S) RESTORED
2.00 Community Development Specialist IV	Redevelopment projects' administration	\$209,705
1.00 Community Development Specialist II	Community and small business CDBG contract administration	\$81,275
1.00 Community Development Coordinator	Small Business Enhancement Program funds	\$119,107
TOTAL C&ED RESTORATIONS		\$410,087

Citywide Reorganization

On April 22, 2004, I began the implementation of a number of organizational changes to streamline operations and improve the provision of City services. Some of the more prominent changes to the organization include the following. The Utilities General Manager position formerly held by Richard Mendes was eliminated and Mr. Mendes was appointed as Deputy City Manager to oversee the General Services, Transportation, Environmental Services, and Engineering and Capital Projects Departments as well as the Water and Metropolitan Wastewater Departments; the General Services and Transportation Departments were consolidated into a new General Services Department under the leadership of Larry Gardner; the Purchasing Division was reassigned to the Financial Management Department; the Storm Water Pollution Prevention Division was transferred to the Metropolitan Wastewater Department and the Binational Affairs Office was transferred from the Transportation Department to Governmental Relations. This reorganization will be reflected in the Fiscal Year 2005 Annual Budget and is displayed in Attachment I.

Information Technology Expenditure Revisions – General Fund

In March 2004, San Diego Data Processing Corporation (SDDPC) was requested to review the cost structure for Fiscal Year 2005 with the goal of identifying operational savings. As a result of that review and the cost reduction initiatives underway, SDDPC has reduced the voice network rate by 50 percent, the UNIX production rate by 60 percent and the basic network connection rate by 25 percent. The total General Fund savings of \$3,014,684 was included in the Fiscal Year 2005 Citywide Program Expenditures Department Proposed Budget (Volume II, page 80). Prior to the adoption of the Appropriation Ordinance, these savings will be shifted to the appropriate departments to accurately capture true costs of operations. Attachment II details these expenditure allocations. The new rates will become effective July 1, 2004. This action is a net zero impact to the General Fund.

In addition, after continued negotiations with SDDPC, I have requested further cost reductions totaling approximately \$2,000,000 to the General Fund. These reductions are targeted to be achieved by SDDPC through savings due to attrition and organizational streamlining; delayed capital spending; consolidation of workforce at the Rose Canyon facility; and discretionary spending reductions. This \$2,000,000 is part of the Proposed State Solutions described on page 1 of this memorandum.

Office of Homeland Security Transfer from the San Diego Fire-Rescue Department
 Non-personnel expenses in the amount of \$36,670 will be transferred to the Office of Homeland Security (OHS) from the San Diego Fire-Rescue Department. This funding supports the costs associated with 1.60 positions transferred to OHS due to the reorganization of the San Diego Fire-Rescue Department. The transfer will result in a net zero impact to the General Fund.

Park and Recreation Department Miscellaneous Budgetary Restorations
 Pursuant to the Mission Bay Ordinance, one-half of all Mission Bay lease revenues in excess of \$20 million are to be directed to the Regional Park Fund and the Mission Bay Improvement Fund. The Fiscal Year 2005 Proposed Budget included an estimated allocation of \$1.5 million for the Regional Park Fund and Mission Bay Improvement Fund. A May 17, 2004, memorandum from Councilmembers Frye and Zucchet and Deputy Mayor Atkins (approved by the Mayor and City Council on May 18, 2004) requested that the Fiscal Year 2005 proposed funds allocated to the Regional Park Fund and the Mission Bay Improvement Fund be combined with existing fund balances (\$300,000). Consistent with the Mayor and City Council direction, approximately \$1.3 million is to be allocated to the Park and Recreation Department for the restoration of critical services, and the remaining \$500,000 to the General Fund in anticipation of Fiscal Year 2005 State impacts. This \$500,000 is part of the proposed State solutions as described on page 1 of this memorandum.

The table below describes the restorations to the Park and Recreation Department.

DESCRIPTION	RESTORATION
Mission Bay Park ▪ 1.00 Park Ranger	\$66,795
South Shores Fiesta Island Maintenance ▪ 2.00 Grounds Maintenance Workers II	\$100,404
Shoreline Park Maintenance ▪ 1.00 Equipment Technician I ▪ 1.00 Laborer	\$110,004
Seasonal pool operations at 5 swimming pools (specific pools to be determined) ▪ 6.50 Pool Guards II (hourly)	\$318,796
Recreation centers - Restore operations to 48 hours per week in one to three recreation centers per Council District (specific recreation centers to be determined) ▪ 14.42 Assistant Recreation Center Directors'	\$700,000
TOTAL PARK AND RECREATION DEPARTMENT RESTORATIONS	\$1,295,999

Planning Department Restorations

As stated in the Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004, the Planning Department requested to restore 2.00 positions, an increase of \$173,004 to the Department's budget, based upon the identification of additional revenue sources. The positions are 1.00 Website and Public Outreach Specialist, which would result in a \$84,275 increase in personnel expense and

revenue to the General Fund and 1.00 Assistant Traffic Engineer, which would result in a \$88,729 increase in personnel expense and revenue to the General Fund.

Police Department Position Reclassifications

During the Fiscal Year 2004 Annual Budget process, the Police Department reduced 36.75 civilian positions as part of its efforts to reduce expenditures. In order to better utilize the remaining positions, 4.00 position classification changes have been made and will be reflected in the budget. This action will result in a net zero impact to the General Fund as detailed in the following table.

ADD		REMOVE	
1.00 Interview & Interrogation Specialist III	\$87,278	1.00 Clerical Assistant II	(\$44,576)
1.00 Word Processing Operator	\$47,481	1.00 Clerical Assistant II	(\$44,576)
1.00 Word Processing Operator	\$47,481	1.00 Equipment Mechanic	(\$66,330)
1.00 Word Processing Operator	\$47,481	1.00 Senior Clerk/Typist	(\$53,319)
		Miscellaneous Non-Personnel	(\$20,920)
TOTAL POLICE RECLASSIFICATIONS	\$229,721	TOTAL	(\$229,721)

San Diego Fire-Rescue Department Allocation for Fire Apparatus and Equipment Purchases

On June 15, 2004, the Mayor and City Council approved a non-personnel expenditure allocation of \$3,000,000 to the San Diego Fire-Rescue Department. This allocation, funded by a loan repayment from the Centre City Development Corporation, is earmarked for the following proposed purchases of fire apparatus and equipment. This action increases the Fiscal Year 2005 Proposed General Fund Budget by \$3,000,000.

DESCRIPTION	COST
2 Ladder Trucks	\$1,600,000
Portable 800 MHz Radios	\$647,000
Fleet/Equipment Replacement	\$335,000
17 Sedans	\$306,000
2 Battalion Chief Command Vehicles	\$89,000
Operations Center Upgrades	\$23,000
TOTAL SDFR ALLOCATION	\$3,000,000

GENERAL FUND REDUCTIONS AND REVISED FEES AND CHARGES

The following table provides a list of additional reductions and revenue totaling \$1,003,760 that is available to restore some service level impacts proposed for Fiscal Year 2005.

<u>Reductions and Revenue Options</u>	<u>Savings</u>
Proposed State Solutions	\$270,000
Additional Citywide Management Reductions - GF	\$623,760
Increase to Cost Recoverable Fees and Charges	\$110,000
TOTAL	\$1,003,760

A description of each of these items is provided below.

Proposed State Solutions

The projected State impact in Fiscal Year 2005 amounts to \$17.3 million. As indicated in the Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004, \$17.5 million was identified to mitigate this shortfall. In addition, a \$70,000 increase in Fiscal Year 2005 Major Revenue projections was identified subsequent to the release of this memorandum. A balance of \$270,000 is available to restore some service level impacts proposed for Fiscal Year 2005.

Additional Citywide Management Reductions – General Fund

The Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004 provided a breakdown of 23.50 positions proposed for reduction in Fiscal Year 2005. These positions included unclassified, senior, and middle level staff to minimize the impact to critical service levels. In addition to these 23.50 positions, the City Manager's Executive Team has identified an additional 5.00 position reductions amounting to \$623,760 in savings to the General Fund. The following table provides a breakdown of the proposed position reductions.

<u>DEPARTMENT</u>	<u>POSITION</u>	<u>GENERAL FUND</u>
Citywide – EMS ⁽¹⁾	1.00 Associate Management Analyst	\$56,238
General Services	1.00 Supervising Management Analyst	\$105,820
Police	1.00 Assistant Police Chief	\$196,539
Police	1.00 Program Manager	\$138,512
Special Projects	1.00 Program Manager	\$126,651
TOTAL SAVINGS DUE TO ADDITIONAL POSITION REDUCTIONS		\$623,760

⁽¹⁾ \$25,000 of the position reduction to be converted to non-personnel to meet EMS contractual obligations.

Increase to Cost Recoverable Fees and Charges

Included in the Fiscal Year 2005 Proposed Budget was \$5,900,000 in cost recoverable fees and charges. Included in the \$5,900,000 of proposed fees and charges was \$4,000,000 in miscellaneous fees and \$1,900,000 for a "6 to 6" Extended School Day Program fee schedule. During budget deliberations held on May 25 and June 15, 2004, the Mayor and City Council approved \$6,010,000 in new cost recoverable fees and charges. A balance of \$110,000 is available to restore some service level impacts proposed for Fiscal Year 2005. Attachment III details a summary of the Fiscal Year

2005 Revised Fees and Charges approved by the Mayor and City Council on May 25 and June 15, 2004.

NON-GENERAL FUND REVISIONS

The following are proposed revenue and expenditure revisions to Non-General Fund departments for the Fiscal Year 2005 Annual Budget.

Citywide Management Reductions – Non-General Fund
Included in the Fiscal Year 2005 Proposed Budget Update memorandum dated June 9, 2004 was a list of 23.50 positions proposed to be reduced in both General Fund and Non-General Fund departments. As stated previously, these positions include unclassified, senior and middle level staff. The savings to Non-General Fund departments is \$1,039,154 and was not reflected in the Fiscal Year 2005 Proposed Budget.

General Services Department Revenue Allocation
The General Services Department, Equipment Division, will increase its revenue allocation by \$576,839 to properly reflect motive equipment assignment charges already budgeted as expenses in other departments.

Information Technology Expenditure Revisions – Non-General Fund
In March 2004, San Diego Data Processing Corporation (SDDPC) was requested to review their cost structure for Fiscal Year 2005 with the goal of identifying areas of savings to the City. As a result of that review and the cost reduction initiatives underway, there are savings to Non-General Fund departments totaling \$2,580,354. Attachment IV details the expense reduction allocations. These rates will become effective July 1, 2004. The reductions to Non-General Fund departments were not included in the Fiscal Year 2005 Proposed Budget.

In addition, after continued negotiations with SDDPC, I have requested further cost reductions totaling approximately \$2,000,000 for Non-General Fund departments in addition to the \$2,000,000 requested for the General Fund departments for a total additional savings of \$4,000,000. These reductions are targeted to be achieved by SDDPC through savings due to attrition and organizational streamlining; delayed capital spending; consolidation of workforce at the Rose Canyon facility; and discretionary spending reductions.

PETCO Park Budgetary Increases

An allocation of \$980,000 in non-personnel expenses is proposed to be added to the PETCO Park budget to cover the services provided by the Police and Park and Recreation Departments for expenses associated with ballpark operations. This addition was inadvertently left out of the Proposed Budget and this action will correct the oversight. The expenditure is included in the Financing Plan for the ballpark and is partially offset with \$140,000 in revenue from the Padres.

QUALCOMM Stadium Reallocation

A reallocation of \$200,000 from Temporary Help to contractual services will facilitate the hiring of janitorial and other maintenance services while reducing staffing levels due to the Padres' departure and the decrease in the number of events being held inside the Stadium. This action is a net zero impact to the QUALCOMM Stadium Operating Fund.

San Diego Fire-Rescue Department - Emergency Medical Services Fiscal Year 2005 Annual Budget
 The San Diego Medical Services Enterprise (SDMSE), LLC Board of Directors will meet on June 24, 2004 to approve the Emergency Medical Services program Fiscal Year 2005 Budget. The approved budget will be reflected in the Fiscal Year 2005 Annual Budget.

Water Department Position Reclassifications

In Fiscal Year 2001, the Mayor and City Council approved the conversion to the Water System Technician (WST) Series, which will provide an effective and flexible workforce that will result in long term savings and improved water system reliability. Fiscal Year 2005 is the third year of a three-year implementation program. A total of 55.00 field positions from the Customer Support and the Water Operations Divisions will be reclassified to the WST Series. These reclassification changes were not included in the Fiscal Year 2005 Proposed Budget. As indicated in the following table, there will be no net change to the Water Department Budget that was tentatively approved on June 8, 2004.

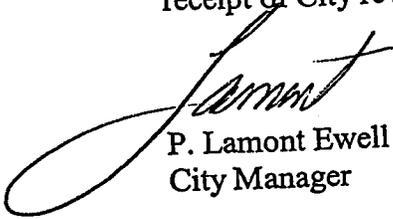
CURRENT CLASSIFICATION		NEW CLASSIFICATION	
1.00 Equipment Technician I	(\$59,839)	Water Systems Technician IV	\$69,506
22.00 Equipment Technician II	(\$1,437,436)	Water Systems Technician IV	\$1,529,132
3.00 Plant Technician II	(\$205,731)	Water Systems Technician IV	\$208,518
3.00 Plant Technician III	(\$231,267)	Water Systems Technician IV	\$208,518
1.00 Utility Supervisor	(\$68,405)	Water Systems Technician IV	\$69,506
1.00 Utility Worker I	(\$52,264)	Water Systems Technician IV	\$69,506
24.00 Water Utility Supervisor	(\$1,722,960)	Water Systems Technician IV	\$1,668,144
		Temporary Help	(\$44,928)
TOTAL	(\$3,777,902)	TOTAL WATER RECLASSIFICATIONS	\$3,777,902

CAPITAL IMPROVEMENTS PROGRAM REVISIONS

To ensure that the Fiscal Year 2005 CIP Budget reflects all recent Mayor and City Council decisions, revisions to the proposed eleven-year Capital Improvements Program (CIP) and proposed Public Facilities Financing Plans are being compiled between now and the adoption of the Appropriation Ordinance. Revisions to the CIP budget include cost estimate revisions, scheduling modifications, and appropriation of Fiscal Year 2005 funding rescheduled from Fiscal Year 2004. These revisions will be included in the forthcoming CIP Change Letter and Fiscal Year 2005 Appropriation Ordinance.

CONCLUSION

The changes summarized in this report will ensure that the Fiscal Year 2005 Budget is updated. We will continue to work with our representatives in Sacramento and the League of California Cities to minimize negative budgetary impacts from the State. We will also continue to closely monitor the receipt of City revenues in assessing the impact on the Fiscal Year 2005 Annual Budget.



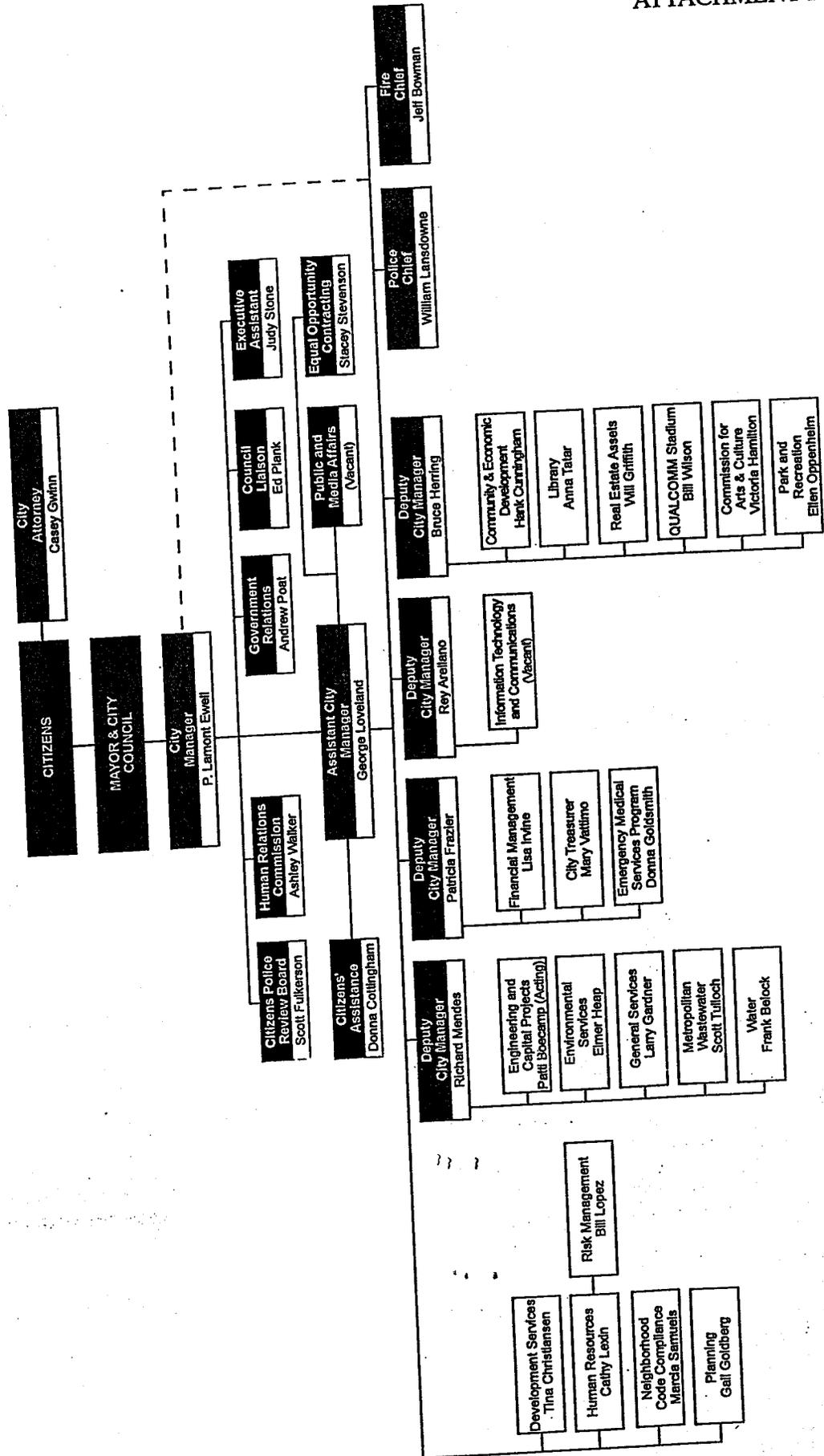
P. Lamont Ewell
City Manager

- Attachments:
1. City Organizational Structure (reflecting the Citywide reorganization effective 4/2004)
 2. Fiscal Year 2005 Proposed IT Budget Changes, General Fund
 3. Fiscal Year 2005 Revised Fees and Charges
 4. Fiscal Year 2005 Proposed IT Budget Changes, Non-General Fund departments

RV/DMD



City Organizational Structure



**Fiscal Year 2005 Proposed IT Budget Changes
General Fund**

Department	Change
Citywide Program Expenditures - Fiscal Year 2005	\$3,014,684
Proposed Budget Reduction (Volume II, page 80)	\$9,779
Citizens' Assistance	(\$235,967)
City Attorney	(\$66,701)
City Auditor and Comptroller	(\$72,929)
City Clerk	(\$2,933)
City Manager	(\$157,829)
City Treasurer	(\$161,007)
Citywide Program Expenditures	(\$44,547)
Community and Economic Development	(\$293,470)
Engineering and Capital Projects	(\$21,586)
Environmental Services	(\$3,500)
Ethics Commission	(\$35,312)
Equal Opportunity Contracting	(\$24,292)
Financial Management	(\$88,563)
General Services	(\$3,953)
Governmental Relations	(\$5,051)
Human Resources	(\$354,935)
Library	(\$47,806)
Neighborhood Code Compliance	(\$194,987)
Park and Recreation	(\$55,021)
Personnel	(\$62,331)
Planning	(\$692,395)
Police	(\$16,032)
Public and Media Affairs	(\$35,425)
Real Estate Assets	(\$264,111)
San Diego Fire-Rescue (SDFR)	(\$37,706)
Special Projects	(\$46,074)
Transportation	\$0
NET IMPACT TO THE GENERAL FUND	\$0

FISCAL YEAR 2005 REVISED FEES AND CHARGES			
Budget = \$5,900,000		Total Added= \$6,010,000	
City Manager's Recommendation	Revenue Option	Revenue Adopted	Date Adopted
A. Fire-Rescue Department			
1. Fire Company Inspection Program Fees	\$1,185,000	\$1,185,000	5/25/04
2. First Responder Service Program Fees	\$2,053,000	\$0	
Subtotal	\$3,238,000	\$1,185,000	
B. Police Department			
1. Administrative Fee for Impounded Vehicles	\$1,400,000	\$1,400,000	5/25/04
2. Alarm Permit Revocation/Reissuance Fees	\$500,000	\$500,000	5/25/04
3. In-house Security Permit (Bouncer Card) Fees	\$500,000	\$500,000	5/25/04
4. Police/Traffic Control Rates for Commercial Events & Other Activities	\$250,000	\$230,000	6/15/04
Subtotal	\$2,650,000	\$2,630,000	
C. Park and Recreation Department			
1. Boat Launching Fees	\$370,000	\$0	
2. Athletic Program Fees	\$225,000	\$0	
3. Recreation Center Room Use Fees	\$98,000	\$0	
4. Balboa Park Botanical Building Entrance Fees	\$100,000	\$0	
5. Balboa Park Special Use Room Rental Fees	\$80,000	\$110,000	5/25/04
6. Ground Use Fees	\$110,000	\$744,000	5/25/04
7. Aquatic Fees	\$1,000,000	\$104,000	5/25/04
8. Mount Hope Fees	\$268,000	\$7,000	5/25/04
9. Instructional Camp Fees	\$7,000	\$157,000	6/15/04
10. Comprehensive Park and Recreation Fee Schedule	\$167,000	\$1,122,000	
Subtotal	\$2,425,000		
D. Community and Economic Development Department			
1. "6 to 6" Program Fees	\$1,900,000	\$0	Continued
Subtotal	\$1,900,000		
E. Engineering and Capital Projects Department			
1. Valet Zone Annual Inspection Fee	\$20,000	\$20,000	5/25/04
Subtotal	\$20,000	\$20,000	
F. General Services Department			
1. Disabled Parking Violation Fine	\$162,000	\$162,000	5/25/04
2. Disabled Parking Violation Processing Fee	\$10,000	\$10,000	5/25/04
3. Sidewalk Disabled Access Ramp Parking Violation Fine	\$30,000	\$30,000	5/25/04
4. Trailer Parking Violation Fine	\$5,000	\$10,000	5/25/04
Subtotal	\$207,000	\$212,000	
G. Rates/Fees Adjusted by Managerial Authority			
1. Summary of the existing rates and fees	\$841,000	\$841,000	
GRAND TOTAL	\$11,281,000	\$6,010,000	

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Fiscal Year 2005 Proposed IT Budget Changes
Non-General Fund Departments

Department	Change
City Retirement	(\$43,016)
City Treasurer	(\$4,570)
Commission for Arts and Culture	(\$10,275)
Development Services	(\$402,078)
Engineering and Capital Projects	(\$307,268)
Environmental Services	(\$144,710)
Financial Management	(\$3,448)
General Services	(\$125,263)
Human Resources	(\$6,462)
Information Technology and Communications	(\$26,154)
Metropolitan Wastewater	(\$1,183,752)
Park and Recreation	(\$30,672)
Planning/Facilities Financing	(\$10,857)
QUALCOMM Stadium	(\$3,924)
Real Estate Assets	(\$12,543)
Risk Management	(\$121,483)
SDFR/Emergency Medical Services	(\$28,593)
Transportation	(\$113,823)
Water	(\$1,463)
TOTAL NON-GENERAL FUND DEPARTMENTS	(\$2,530,354)